Inventory Process

The Army FY 2009 inventory of service contracts adheres to the reporting criteria set forth in 10 USC § 2330a as amended by NDAA 08 § 807. The Army FY 2009 inventory was produced from the Army Contractor Manpower Reporting Application (CMRA). CMRA captures data from contractors on the number of labor hours expended by function, funding source, and mission supported. Contractors reported the services provided to the Army in fiscal year (FY) 2009 into the CMRA during the first quarter of FY 2010. The Secretary of the Army has required manpower reporting for all contracted services since January 2005. The manpower reporting requirement applies to all service contracts except utility services, foreign military sales, vertical construction and manufacturing. Contractors are also required to report services provided under contracts for supplies if those services and the CMRA requirements are identified in the Performance Work Statement (PWS) and are separately priced in the contract.

The CMRA collects data at the Contract Line Item Number (CLIN) level. As a result, multiple functions and lines of accounting can be identified for each task or delivery order reported in CMRA. We convert the number of labor hours reported to an estimate of government full time equivalents (FTEs) using the standard of 2088 annual labor hours per employee. This yields a more accurate accounting of contractor labor than a "head count", which does not consider the number of hours a contractor employer expends under the contract. Utilizing a head count methodology could result in a significant over-estimation of contracted support.

Inventory Report

The Army FY 2009 inventory of contracts for services accounts for 262K contractor full time equivalents (FTEs) at a total invoiced amount of \$43B. This is a significant improvement over the FY 2008 inventory that accounted for 213K FTEs and \$34B. Direct labor costs for services in the inventory total \$18B.

Average labor rates are shown for descriptive purposes only. Average rates were derived from inventory data and were not used to compile inventory data. The average FTE rate based on direct labor cost is \$103K per year. However, extreme variations in labor rates across locations and functions result in high standard deviations. Therefore, average labor rates are unreliable when estimating the number of contract FTEs from the cost of contract services.

The Army inventory identified 129K contractor FTEs in the CENTCOM Theater of Operations. The DoD Synchronized Pre-deployment and Operational Tracker (SPOT)

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identified approximately 170K Army contractors in theater at the end of FY 2009. The number of contractors in the inventory is less than the number in SPOT, in part, because the inventory does not account for reconstruction contractors and it consolidates the SPOT head count of full and part-time personnel into contractor full-time equivalents.

The following tables summarize contract costs and contractor FTEs by Command, function, funding source, contract action and type, location where performed and weapon system supported. Special reports of subcontractors and small business concerns are also included. FTE Rate StdDev column entries are blank when the report category did not have a sufficient number of data points to compute the standard deviation.

When CMRA was approved by the DOD Business Initiative Council initiative on September 4, 2002, the senior leadership of DOD determined that there was no perfect metric for measuring coverage but the least problematic metric would compare invoice amounts reported in CMRA to obligated amounts reported under the contract services object class 2500 in DFAS. It is estimated that CMRA has accounted for the labor and associated costs of at least 78 percent of FY 2009 contract service dollars obligations recorded in Defense Finance and Accounting System (DFAS). The 22 percent delta between contract obligations and invoiced contract costs is attributable in part to obligations reported under the contract services object class that include goods.

Command

	DFAS FY09	Army FY 2009 Inventory of Contracts for Services								
Command	OR 2500 Contract	Co	ntract Invoices	Di	rect Labor Costs	Contractor FTEs	Αv	erage FTE Rate	F	TE Rate StdDev
Headquarters Dept of the Army	\$ 5,745,343,102	\$	1,371,968,854	\$	800,159,864	6,203.31	\$	132,123	\$	88,460
US Army National Guard	\$ 1,928,577,355	\$	376,515,002	\$	213,916,155	3,453.06	\$	86,300	\$	67,352
Army Commands										
US Army Forces Command	\$ 726,504,994	\$	691,655,729	\$	339,879,178	9,507.01	\$	90,927	\$	73,624
US Army Materiel Command	\$ 7,423,360,982	\$	17,845,505,757	\$	8,868,946,107	141,145.01	\$	111,741	\$	77,590
US Army Training and Doctrine Command	\$ 1,957,338,570	\$	2,215,167,306	\$	932,635,474	12,144.97	\$	91,223	\$	72,298
Army Service Component Commands										
US Army Central Command	\$ 9,288,040,755	\$	210,497,756	\$	105,254,468	2,393.70	\$	104,207	\$	87,513
US Army North	\$ 29,766,078	\$	5,151,346	\$	2,793,421	49.94	\$	88,068	\$	31,691
US Army South	\$ 268,941,850	\$	22,807,990	\$	5,513,219	78.29	\$	92,224	\$	87,269
US Army Europe	\$ 39,488,450	\$	202,777,310	\$	99,566,267	2,754.51	\$	83,490	\$	80,527
US Army Pacific	\$ 130,988,210	\$	44,229,822	\$	13,113,801	287.25	\$	118,242	\$	102,505
Eighth US Army	\$ 101,873,233	\$	211,334,468	\$	118,261,947	1,554.05	\$	77,763	\$	78,034
US Army Special Operations Command	\$ 14,157,592	\$	31,083,466	\$	10,195,039	114.72	\$	103,683	\$	117,627
US Army Space and Missile Defense Command	\$ 414,694,915	\$	918,857,595	\$	414,004,856	2,803.36	\$	151,307	\$	91,511
Direct Reporting Units										
US Army Accessions Command	\$ 766,683,973	\$	172,271,725	\$	124,971,285	1,737.13	\$	64,031	\$	73,703
US Army Acquisition Support Command	\$ 15,267,524,086	\$	11,367,381,967	\$	2,873,947,133	27,111.07	\$	123,020	\$	82,132
US Army Corps of Engineers	\$ 1,108,223,121	\$	342,558,827	\$	136,837,018	2,962.63	\$	95,439	\$	66,942
US Army Corps of Engineers (Civil Works)	\$ -	\$	74,467,653	\$	36,167,633	335.47	\$	77,994	\$	58,900
US Army Criminal Investigation Division Command	\$ 95,415,325	\$	88,824,996	\$	45,862,514	520.97	\$	217,007	\$	156,433
US Army Installation Management Command	\$ 6,677,500,538	\$	3,457,445,147	\$	1,099,173,798	25,610.25	\$	60,048	\$	63,638
US Army Intelligence and Security Command	\$ 1,790,495,274	\$	366,494,342	\$	173,141,417	2,475.46	\$	84,804	\$	55,382
US Army Medical Command	\$ 272,369,875	\$	1,014,702,548	\$	700,011,145	8,423.63	\$	127,165	\$	92,625
US Army Military District of Washington	\$ 11,930,323	\$	681,821	\$	233,234	1.07	\$	158,098	\$	98,949
US Army Network Enterprise Technology Command	\$ 131,021,176	\$	434,903,241	\$	201,469,481	2,684.45	\$	96,742	\$	57,503
US Army Reserve Command	\$ 647,656,112	\$	297,774,389	\$	148,543,066	1,715.59	\$	74,838	\$	81,367
US Army Test and Evaluation Command	\$ 255,346,026	\$	795,883,760	\$	457,738,410	6,172.71	\$	103,674	\$	70,616
US Military Academy	\$ 47,946,526	\$	12,419,892	\$	7,197,020	41.97	\$	162,838	\$	104,786
Grand Total	55,141,188,440		42,573,362,708		17,929,532,949	262,281.57	\$	102,983	\$	81,106

As the review of the inventory is completed, the alignment of service contracts with Commands may change.

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Functions - Generating Force

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Architect & Fnaineerina Services Automatic Data Processina & Telecommunication Services	\$1 491 585 556 \$1 225 229 964	\$659 342 762 \$588 986 700	5 423 289 5 392 274	\$177.305 \$112.329	\$79.327 \$71.414
■Construction of Structures & Facilities ■ Construction of Structures & Facilities ■ Construction of Structures & Facilities	\$677 177 442	\$12B 233 22B	1 406 092	\$88 426	\$66.730
■Educational and Training Services	\$1 904 203 923	\$750 175 520	9 915 201	\$102 091	\$78 861
ADP Software Fourinment and Tele Training	\$9.956.558 • 497.496	\$1 927 985 \$257 936	11 859	\$163 614	\$ 78 779
AIDS Training Cert & Accred for Educational Institutions	\$407 436 \$21 865	\$357 036 \$21 865	5.976 0.038	\$59 745 \$500 000	
Combat or Security Belated Training	\$321 189 285	\$134.879.070	2 698 364	\$89.582	\$60,969
Education Services	\$499 776 627	\$70 692 821	1 140 551	\$87.217	\$92.408
Faculty Salaries for Dependent Schools	\$106 228	\$59 773	N 892	\$67 N1N	
Lectures for Training	\$230 115 275	\$9.857.406	61 749 2 776 682	\$182 976 \$112 254	\$115 648 *75 202
Other Education & Training Services Personnel Testing	\$341 378 053 \$3 570	\$187 NNN 991 \$150	7 776 687 0 007	\$113.354 \$21.429	\$75,303
Reserve Training (Military)	\$13 409 633	\$7,931,861	109 145	\$83.206	\$72.934
Scientific & Management Education	\$735.110	\$652 591	4 791	\$248 195	\$177 642
Training/Curriculum Development	\$446 621 863	\$332,969,445	3 040 225	\$88 115	\$62 893
Vocational/Technical	\$40 482 420	\$3.824.526	64 922	\$97.504	\$71.188
⊛Installation of Fouinment ⊛I ease or Bental of Fouinment	\$113 926 734 \$21 775 686	\$47,850,063 \$8,358,321	396 298 151 901	\$119 4NN \$75 127	\$95.612 \$101.899
Blease or Bental of Facilities	\$1 196 037	\$233.280	7 242	\$57.103	\$102 792
■Maintenance Renair & Rebuilding of Equipment	\$6 228 415 928	\$1 262 641 599	20 109 235	\$108.407	\$87.264
■Maintenance Renair or Alteration of Real Property	\$300 650 054	\$151 329 465	3 033 205	\$53.586	\$52.061
■Medical Services	\$450,366,815	\$375 481 566	3 508 310	\$147 686	\$108 410
Modification of Foundment On the Property of Propert	\$237 533 197 \$93 519 132	\$81 184 156 \$27 017 372	308 986	\$139.531 \$74.851	\$108 706 \$44 054
■Natural Resources & Conservation Services ■Operation of Government-Owned Facilities ■Operation of Government-Owned Facilities	\$93.519.137 \$936.383.615	\$27 H17 372 \$598 064 569	406 068 13 454 949	\$74.851 \$53.387	\$44 II54 \$36 561
■Other Contract Services	\$201 739 994	\$24 041 748	255 631	\$85.217	\$78.097
■Photographic Manning Printing & Publication Services	\$25 816 540	\$14 786 087	182 472	\$117.373	\$83.358
■Professional Administrative & Management Support Services	\$9 809 202 758	\$3 989 383 034	39 953 879	\$110 674	\$76 777
Accounting Services	\$1 537 393	\$943.812	9.610	\$110.420	\$41.525
Advertisina Services Auditina Services	\$131 693 285 \$14 616	\$35,852,259 \$14,616	717 806 0 032	\$81 748 \$456 750	\$87 548
Cert & Accred for prods & servs other than educ	\$14 nin \$95 nnn	\$95 NAN	0.736	\$129.076	
Communications Services	\$22 221 003	\$9.348.745	61 436	\$153.076	\$111 915
Contract Procurement & Acquisition Support Svcs	\$16 149 705	\$8 981 531	80 817	\$137 R77	\$74.540
Courier & Messenger Services	\$ 25,271	\$13,994	N 482	\$29.032	
Data Collection Services Educational Services	\$32,250,023 \$69,364,170	\$20 076 978 \$1 288 366	360 963 12 697	\$83,273	\$41 239 \$143 911
Engineering Technical Services	\$1.652.448.502	\$1.288.388 \$1.182.840.805	8 041 675	\$182 N74 \$144 7N4	\$79.277
Fxnert Witness	\$77.767	\$77.767	0.108	\$500,000	30.1777
Financial Services	\$2124534	\$2 113 665	10.216	\$174 745	\$137,223
Industrial Hyoienics	\$126.395	\$111.954	1 244	\$89.363	\$37.108
Information Retrieval	\$2 111 NRR	\$1 648 858	26 647	\$69.773	\$11 412
Intelligence Services Land Surveys Cadastral Svcs (non-const)	\$82 698 017 \$18 672 766	\$47 596 840 \$4 715 998	344 271 31 308	\$129.058 \$178.231	\$58 303 \$166 694
Legal Services	\$752.515	\$383 044	2 217	\$260.730	\$220.253
Logistics Support Services	\$1,057,321,756	\$516,976,590	7 784 695	\$101.130	\$58 907
Mailing & Distribution Services	\$4,049,298	\$2 092 165	68 923	\$32.810	\$12,949
Market Research and Public Oninion Services	\$288 N22	\$282,450	2 474	\$162.342	\$136 368
Operations Research and Quantitative Analysis Ser	\$28 172 NN7 \$135 824 277	\$17,028,953	176 307	\$89.157	\$57.251 \$51.942
Other Administrative Support Services Other Management Support Services	\$1.35 BZ4 ZZZ \$287 516 831	\$74 587 109 \$150 382 118	1 416 412 1 799 814	\$63 1 49 \$122 655	\$51.942 \$76.279
Other Professional Services	\$677 291 565	\$398 445 062	5 601 620	\$92 112	\$67.788
Paner Shredding Services	\$22.882	\$10.519	0.331	\$35.840	\$10.986
Patent and Trademark Services	\$19,306,242	\$11 N27 678	104 090	\$137,413	\$66 846
Personal Care Services	\$27 952 950	\$15.501.146	282 144	\$78 277	\$57 458
Personal Property Management Services Personal Services Contracts	\$2 066 369 \$6 831 849	\$1 109 368 \$3 902 275	24 818 102 310	\$44 700 \$66 304	\$49.550
Policy Review/Development Services	\$293 688 642	\$191 193 730	1 048 224	\$120.773	\$75,371
Post Office Services	\$204 552	\$101.808	3.376	\$30.156	
Program Evaluation Services	\$ 5 425 534	\$3 584 594	31 221	\$172 588	\$92.968
Program Management/Support Services	\$4 697 305 252	\$995 462 652	9 206 430	\$112 NN2	\$75.965
Program Review/Development Services Public Belations Services	\$22 232 334 \$1 742 162	\$11,481,753 \$1,053,059	95 883 10 543	\$174 640 \$138 286	\$103.467 \$122.695
Beal Estate Brokerage Services	\$988 620	\$495.037	6 101	\$41.674	\$30.821
Simulation	\$11 520 123	\$7 483 331	52 798	\$121.060	\$67.614
Specifications Development Services	\$6 698 943	\$2 616 762	20 497	\$132.893	\$38 589
Stenographic Services	\$2,332	\$2,300	0.034	\$67.647	
Systems Engineering Services Technical Assistance	\$285 550 813	\$132 746 894	1 033 958 842 280	\$137.546	\$76 173 407 400
Technology Sharing/Utilization Services	\$173 336 219 \$17 275 684	\$117 287 641 \$7 007 496	61 850	\$146.743 \$109.120	\$97 408 \$53 806
Transcription Services	\$1 721 335	\$1,002,860	35.057	\$47 621	\$11.408
Translation & Interpreting Services	\$8 221 227	\$8,061,673	369 097	\$61 634	\$42.74N
Word Processing/Typing Services	\$4 282 889	\$2 351 777	70 327	\$39 499	\$12 491
■Quality Control Testing & Inspection Services ■Besearch and Development	\$22 841 152 \$6 330 589 137	\$8 781 561 \$2 080 149 694	117 368 15 337 936	\$128 162 \$122 421	\$103.636 \$78.180
Salvage Services ■Salvage Services	\$85.841.714	\$18 211 277	246 168	\$73.040	\$72 794
⊞Social Services	\$17 909 167	\$10.338.524	254 603	\$104.874	\$85 106
■Special Studies & Analyses - Not B&D	\$1 192 200 899	\$132 870 041	1 024 400	\$88 628	\$57.202
■Technical Representative Services	\$336 810 482	\$85 288 631	802 036	\$112 209	\$82 173
■Transportation Travel & Belocation Services	\$65 792 323	\$28 892 881	597 447	\$42.733	\$52 435
■Utilities & Housekeening Services Carnet Laving & Cleaning Services	\$1 134 527 337 \$784 762	\$393 607 794 \$55 801	10 891 726 1 563	\$49 457 \$35 674	\$55,257 \$9,651
Custodial - Janitorial Services	\$293 127 894	\$84 609 838	3 154 380	\$35,889	\$27.200
Flectric Services	\$1 335 242	\$303.468	3 757	\$80.774	næ
Facilities Operations Support Services	\$118 043 204	\$80,977,133	1 695 175	\$69.314	\$76 N42
Fire Protection Services	\$1 080 888 \$55 040 533	\$673.942 454.110.010	17.366	\$55.101	\$27166 \$13.537
Food Services Fueling & Other Petroleum Srvos-Excluding Storage	\$65 040 532 \$9 564 474	\$54 110 916 \$8 189 681	1 594 122 132 896	\$30.214 \$48.953	\$13 527 \$16 000
Gas Services	\$35,455	\$8.806	0.100 0.100	\$90 953 \$71 795	\$57.505
Insect & Bodent Control Services	\$797 716	\$634.865	4 406	\$169 155	\$153.453
Landscaning/Groundskeening Services	\$347 854 391	\$9 198 760	329 991	\$54.264	\$45.571
Laundry & Dry Cleaning Services	\$21 601 469	\$8 200 842	300 620	\$32 646	\$15,601
Other Housekeening Services Other Utilities	\$4 231 941 ec 222 745	\$1.763.076 \$927.000	46 411	\$47 417 ecc 353	\$48 460
Omer Unities Private Security Contractors	\$5 222 745 \$209 509 715	\$837 869 \$126 844 281	18 281 3 071 722	\$65.353 \$95.372	\$50 455 \$90 065
Snow Removal/Salt Services	\$2,393,211	\$441 469	9 195	\$51.927	\$25.139
Telephone and/or Communications Services	\$ 5 472 243	\$119.573	0.695	\$161.949	\$157 550
Trash/Garbage Collection Styres-Incl Port San Syres	\$37 500 879	\$12 579 N27	424 421	\$27 729	\$37,280
Warehousing & Storage Services	\$9.287.251 41.100.407	\$3 704 585	R1 42R	\$57.723 \$60.00E	\$27 448
Waste Treatment & Storage Water Services	\$1 168 487 \$474 838	\$214527 \$139335	4.524 0.673	\$60 205 \$100 081	\$53,059 \$94,417
Grand Total	\$32 905 235 587	\$11 457 249 875	133 176 716	\$104.311	\$80.508

Functions - Theater

Contract Free Piece Army Services		✓ Contract Invoices D	Direct Labor Costs (Contractor FTEs	Average FTE Rate	FTE Rate StdDev
Automatic Data Processing & Telecommunication Services \$444,661,877 \$291,762,819 \$2,742,239 \$33,952 \$36,359 \$36,						
Educational and Training Services \$5,779.632 \$5,383.142 \$24.04 \$165.874 \$44.250 \$2.00 \$34.200 \$34.		\$464,661,677	\$201,762,819	2,742.293	\$83,952	\$68,359
Comber of Security Reliable Training S8-2222 544.22 0.517 \$723.356 \$17.202		\$219,973,902	\$36,593,657	816.639		
Other Education & Training Services \$2,225,002 \$2,078,615 \$11,198 \$17,707 \$11,7221 \$1						\$44,250
Training Cournoulum Development						£47.000
Installation of Equipment						
Lease or Rental of Equipment \$189,747,984 \$34,43,90 \$15,700 \$73,486 \$393,795 \$126,260 \$446,807 \$322,240 \$246,807 \$322,240 \$247,074,629 \$127,208,57 \$30,202 \$81,917 \$146,856,023 \$447,074,629 \$127,208,57 \$70,022 \$81,917 \$146,856,023 \$447,074,629 \$127,208,57 \$70,022 \$81,917 \$150,000 \$150,00						
Lacase or Rental of Facilities						* - ,
Maint & Repair of Explanted Structural Comps \$11,907,7568 \$47,024,27 91,0093 \$57,207 \$22,176 Maint & Repair of Explanted Structural Comps \$11,900,125 \$2,009,837 \$2,207,318 64,222 344,974 Maint & Repair of Explanted Structural Comps \$2,009,837 \$2,207,318 62,222 344,974 Maint & Repair of Explanted Trouble Structures \$3,002,109 \$2,207,318 62,222 344,974 Maint & Repair of Explanted Trouble Structures \$3,002,009 \$18,000 \$22,771 \$12,707 \$34,806 Maint & Repair of Explanted Explanted \$5,005,001 \$11,700 \$3,000						
Maint & Repair of Egylamors (Espoleviers) \$11,990,125 \$3,62,999 136,619 \$46,005 \$3,42,218 Maint & Repair of Egylamors (Espoleviers) \$2,000,837 \$2,697,331 64,422 \$10,832 \$10,808 Maint & Repair of Egylamorter (Espolement) \$3,221,128 \$2,685,732 \$22,101 \$12,272 \$10,808 Maint & Repair of Egylamorter (Espolement) \$3,000,000 \$3,242,100 \$22,210 \$12,272 \$10,808 Maint & Repair of Egylamorter (Espolement) \$3,000,000 \$1,000 \$2,000 \$2,000 \$2,000 \$2,000 \$34,000 \$	■ Maintenance Repair & Rebuilding of Equipment	\$1,416,856,022	\$497,074,829	12,720.857	\$70,026	\$61,912
Maint & Regain of Explorations \$2,000,037 \$2,297,331 64.422 \$44,974 Maint & Regain of Explorations \$3,381,138 \$2,885,795 22,510 \$123,723 \$1,886 Maint & Regain of Exploration Exploration \$3,000,000 \$123,723 \$1,886 \$3,821,136 \$1,171,000 \$113,000 \$1,886,830 \$1,986,832 \$1,171,000 \$1,171,		\$119,977,558	\$47,492,437	918.093		\$23,178
Maint & Repair of Eq./Communication Equipment \$3,81,128 \$2,557,705 \$25,10 \$13,2723 \$19,896 Maint & Repair of Eq./Communication Equipment \$3,015,898 \$25,317,705 180,109 \$113,005 \$48,845 Maint & Repair of Eq./Construction Equipment \$3,025,857 \$1,027,837 \$3,007,76 \$2,25 \$34,477 \$7,018 Maint & Repair of Eq./Virtiend Infessione \$1,027,837,37 \$3,000,77 \$6,25 \$34,477 \$7,018 Maint & Repair of Eq./Virtiend Infessione \$1,138,249 \$78,43 2.71 \$66,439 \$3,314 Maint & Repair of Eq./Virtiend Infessione \$1,29,190,102 \$26,794,683 \$20,255,599 \$43,226 \$35,533 Maint & Repair of Eq./Virtiend Eq./Virtiend \$30,023,346 \$14,498,529 \$40,49						\$34,238
Maint & Repair of Eg/Controllor Beginnent \$30,156,890 \$5,277,005 \$113,055 \$48,485 Maint & Repair of Eg/Controllor Equipment \$5,225,661 \$1,422,504 7.715 \$212,677 \$34,632 Maint & Repair of Eg/Controllor Equipment \$505,892 \$1171,005 6,374 \$133,010 Maint & Repair of Eg/Collord Ministips \$1,982,49 \$177,443 2,711 \$66,02 \$7,877 Maint & Repair of Eg/Collord Ministips \$1,992,49 \$170,443 2,711 \$66,02 \$7,877 Maint & Repair of Eg/Materials Handling Equipment \$122,190,102 \$26,794,863 \$22,859 \$33,228 \$2,552 Maint & Repair of Eg/Materials Handling Equipment \$122,190,102 \$26,794,863 \$22,659 \$35,340 Maint & Repair of Eg/Materials Handling Equipment \$122,197,1103 \$81,664,377 \$137,770,05 \$99,769 \$51,340 Maint & Repair of Eg/Materials Handling Equipment \$152,486,377 \$44,337,473 \$121,595 \$35,168 Maint & Repair of Eg/Materials Handling Equipment \$152,686,377 \$44,337,473 \$127,505 \$35,168 Maint & Repair of Eg						
Maint & Repair of Eu/Construction Equipment \$5,026,651 \$1,442,504 7,715 \$212,787 \$84,632 Maint & Repair of Eu/Chitanger Perkaping \$110,774,373 35,650,574 98,236 \$54,447 \$7,018 Marin & Repair of Eu/Chitanger Capturent \$5,858,282 \$1,171,805 6.744 \$56,401 \$35,401 Maint & Repair of Eu/Maintenance & Repair Shoe Eq. \$306,634,867 \$140,488,259 4,800,305 \$35,851 Maint & Repair of Eu/Maintenance & Repair Shoe Eq. \$306,634,867 \$140,488,259 \$4,980,305 \$33,226 \$25,552 Maint & Repair of Eu/Maintenance & Repair Shoe Eq. \$306,634,867 \$140,488,259 \$43,226 \$35,678 \$16,478 Maint & Repair of Eu/Maintenance & Repair Shoe Eq. \$307,711,030 \$36,473,773 \$12,778,203 \$35,978 \$31,340 Maint & Repair of Eu/Maintenance & Repair Shoe Eq. \$327,711,030 \$36,483,377 \$12,778,203 \$32,771,125 \$35,982,004 \$35,917,132 \$35,943,333 \$31,311,131 \$31,311,131 \$31,311,131 \$36,943,333 \$31,313,131 \$36,943,333 \$31,313,131 \$36,943,333 \$31,313,131						
Maint & Regain of Egi-Containers-Packaging \$110,734,373 \$5,550,574 99,236 \$54,047 \$7,018 Maint & Regain of Egi-Fire Control Equipment \$5,853,812 \$11,1055 \$3,133,8249 \$7,743,83 \$4,113,80 \$3,133,8249 \$7,743,83 \$4,211 \$86,049 \$7,837 \$13,330 \$4,113,80 \$3,133,8249 \$7,837 \$3,133,8249 \$7,837 \$3,133,8249 \$7,837 \$3,133,8249 \$7,837 \$3,133,8249 \$7,837 \$3,133,8249 \$7,837 \$3,133,8249 \$7,837 \$3,133,8249 \$7,837 \$3,133,8249 \$7,837 \$3,133,8249 \$7,837 \$3,133,8249 \$7,837 \$3,133,8249 \$7,837 \$3,133,8249 \$7,837 \$3,133,8249 \$7,837 \$3,133,8249 \$7,837 \$3,133,8249 \$7,837 \$3,133,8249 \$7,837 \$3,133,8249 \$7,837 \$3,133,8249 \$7,837 \$3,133,8249 \$3,134,8249 \$3,13						
Maint & Repair of Equiplectural & Elet Equip Comps \$5,858,312 \$4,1350 \$6,410 \$65,439 \$3,314 Maint & Repair of Equiplectural & \$5,858,312 \$43,350 \$6,10 \$65,439 \$3,314 Maint & Repair of Equilation Missiles \$1,138,249 \$170,443 \$2,711 \$60,642 \$7,637 Maint & Repair of Equilation Equipment \$1,231,93,102 \$20,779,4802 \$20,239,93 \$10,239,93 \$20,279 \$1,147 Maint & Repair of Equilation Equipment \$1,231,93,102 \$20,779,800 \$20,309,93 \$35,500 \$35,500 \$35,500 Maint & Repair of Eqvivaletion Equipment \$1,271,93,103 \$20,779,800 \$20,309,93 \$35,500 \$35,500 Maint & Repair of Eqvivaletion Equipment Comps \$1,277,709 \$4,355,277 \$1,310 \$20,774,100 \$113,811 Maint & Repair of Eqvivaletion Equipment Comps \$1,277,709 \$4,355,277 \$1,310 \$20,774,100 \$13,811 Maint & Repair of Eqvivaletion Equipment Comps \$1,277,709 \$4,355,277 \$1,000 \$1,000 \$13,811 Maint & Repair of Eqvivaletion Equipment Comps \$1,277,709 \$4,355,277 \$1,000		* - 1 1				
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Maint & Repair of Eq. Michalmenace & Repair Shop Eq \$306,834,867 \$14,0498,529 \$16,477 \$14,526 \$23,525 \$481,636 \$23,525 \$481,636 \$23,525 \$481,636 \$23,525 \$481,636						\$3,314
Maint & Regair of Eq/Materials Handling Equipment \$129,190,102 \$26,794.863 623.659 \$43,526 \$35,557 \$36,000 \$40,437,740 \$35,074,740 \$35,074,741 \$35,074,740 \$35,074,740 \$35,074,741 \$35,074,740 \$35,074,741 \$35,074,740 \$35,074,741 \$35,074,740 \$35,0	Maint & Repair of Eq/Guided Missiles	\$1,138,249	\$178,443	2.711	\$66,042	\$7,637
Maint & Repair of Equivalent \$202,157,418 \$81,051,477 \$1,377,805 \$59,769 \$51,340 \$14,471 \$155,485,477 \$1,215,595 \$35,567 \$51,680 \$14,471 \$155,485,477 \$1,215,595 \$35,567 \$51,680 \$14,471 \$113,471						
Maint & Repair of Eur/Power Distribution Equipment \$155,848,377 \$44,837,473 \$12,15.955 \$35,867 \$5,168 Maint & Repair of Eur/Power Distribution Equipment Comps \$12,77,709 \$4,338,237 \$18,310 \$261,205 \$34,892 \$18,311 \$361,205 \$34,892 \$18,311 \$361,205 \$34,892 \$18,311 \$361,205 \$34,892 \$34,982 \$32,924 \$2,400,600 \$37,142 \$78,453 \$31,335 \$361,993						
Maint & Repair of Eq/Weincles-Trailers-Cycles \$207,711,000 \$85,463,323 2,573,440 \$13,417 \$11,811 Maint & Repair of Eq/Weincland Equipment Comps \$127,796,203 \$22,774,125 500,394 \$50,838,38 \$10,593 #Mainteance Repair of Eq/Weincland Equipment \$153,797,7741 \$30,024,672 \$50,303 \$10,593 #Modification of Equipment \$319,086 \$493,860 37,142 \$78,643 \$51,335 #Operation of Government-Owned Facilities \$222,671,690 \$60,373,87 \$53,703 \$56,703 #**Operation of Government-Owned Facilities \$222,671,690 \$60,373,87 \$50,950,99 \$75,349 \$105,453 #**Professional Administrative & Management Support Services \$1,865,819,988 \$37,768,115 \$77,859,97 \$91,822 \$81,765,803 \$10,877,899 \$91,822 \$81,765,803 \$10,877,899 \$91,822 \$81,756,803 \$10,878,769,97 \$81,856,813 \$10,878,769,97 \$82,443 \$14,877 \$57,860 \$77,453 \$82,443 \$14,877 \$57,860 \$77,453 \$82,443 \$14,877 \$17,860 \$77,441 \$81,862 <						
Maint & Repair of Eq/Vehicular Equipment Comps Maint & Repair of Eq/Vehicular Equipment Maint & Repair of Eq/Vehicular Equipment Maint & Repair of Eq/Vehicular Equipment Medical Services Medical Services S33,962,094 S319,086 \$403,860 9.137 \$73,142 \$78,433 \$51,355 Modification of Equipment Modical Services S30,044,477 S443,572 S40,0800 S443,860 9.137 \$53,703 \$669 S404,360 9.137 \$53,703 \$669 S404,360 9.137 S53,703 \$669 S404,360 9.137 S53,703 \$669 S404,360 9.137 S53,703 S669 S76,374 S75,380 S76,375 S76,980 S77,516						
Maint & Repair of Eq./Weapons						
## Maritenance Repair or Alteration of Real Property						
Modification of Equipment \$319,086 \$31,428 \$71,535 \$50,335 \$80 Modification of Equipment \$319,086 \$31,443,572 \$20,431,098 \$37.516 \$53,513 \$70,395 \$90						
Modification of Equipment \$319,086 \$493,860 9.187 \$53,703 \$689 Natural Resources & Conservation Services \$223,671,690 \$65,037,387 2,595,069 \$75,349 \$105,453 \$70,099 \$105,453 \$70,099 \$75,349 \$105,453 \$70,099 \$75,349 \$105,453 \$70,099 \$75,349 \$105,453 \$70,099 \$75,349 \$105,453 \$70,099 \$75,349 \$105,453 \$70,099 \$75,349 \$105,453 \$70,099 \$75,349 \$105,453 \$70,099 \$75,349 \$105,453 \$70,099 \$75,349 \$75,360 \$75,453 \$75,360 \$75,453 \$75,769 \$75,360 \$75,453 \$75,769 \$75,369 \$75,						
Bioperation of Government-Owned Facilities \$223,671,690 \$56,037,387 2,595,069 \$75,349 \$105,453 \$100	⊞ Modification of Equipment			9.187		
Professional Administrative & Management Support Services S1,865,316,988 S1,863,1698 S1,865,316,988 S1,832,840 S1,865,186,988 S1,832,840 S1,865,186,988 S1,832,840 S1,865,186,988 S1,822,8432 S1,822,8433 S1,822,182,183,843 Engineering Technical Services S1,865,816,988 Logstices Support Services S1,865,816,988 Mailing & Distribution Services S2,842,442 S4,843,434 S4,8434 S4,8434 S4,8434 S4,8434 S4,8434 S4,8434 Mailing & Distribution Services S1,857,133,821 S3,812,812,830 S1,822,832,832 S24,347,819 S12,702,888 S88,279 S77,184 Mailing & Distribution Services S1,856,865,865 S56,173 S77,988 S1,833,865 S56,173 S77,988 S78,889 S77,184 S1,833,865 S56,173 S77,988 S78,889 S78,	■Natural Resources & Conservation Services	\$301,443,572	\$20,431,098	377.516	\$53,513	\$7,039
Professional Administrative & Management Support Services \$4,865,316,958 \$3,37,681,152 73,758,987 \$91,822 \$58,377	· ·					
Contract Procurement & Acquisition Support Sves \$4,634,840 \$1,465,184 18.227 \$71,853 \$12,492 Data Collection Services \$7,883,385 \$31,742,119 278,492 \$133,265 \$46,257 \$16,000 \$107,000 \$107,005 \$107,007 \$107,00						
Data Collection Services						
Engineering Technical Services \$7,883,388 \$31,742,119 \$278,492 \$133,265 \$46,257 \$101,000 \$101,						
Intelligence Services						
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Mailing & Distribution Services \$44,670,294 \$24,347,819 \$12,707 \$49,389 \$6,188 Operations Research and Quantitative Analysis Ser \$380,535 \$170,532 2,355 \$72,505 Other Administrative Support Services \$3,476,263 \$306,131 4,644 \$91,128 \$30,878 Other Professional Services \$18,833,665 \$56,177 6,779 \$117,997 \$93,251 Personal Care Services \$95,858,434 \$45,560,297 508,770 \$107,907 \$93,251 Personal Care Services \$2,729,698 \$993,421 18,354 \$56,516 \$11,469 Program Management/Support Services \$110,021,286 \$90,451,100 918,692 \$86,185 \$30,275 Systems Engineering Services \$119,26,974 \$766,584 5.085 \$150,754 \$72,750 Translation & Interpreting Services \$119,26,974 \$766,584 5.085 \$150,754 \$17,402 a Purchase of Structures & Facilities \$6,270,563 \$159,826 3.552 \$44,647 \$2,985 a Quality Control Testing & Inspection Services <t< td=""><td></td><td></td><td></td><td></td><td></td><td>\$77.184</td></t<>						\$77.184
Other Administrative Support Services \$3,476,263 \$306,131 4,644 \$91,128 \$30,876 Other Management Support Services \$18,33,665 \$561,773 6,779 \$127,290 \$113,879 Other Professional Services \$98,585,434 \$45,560,297 508,770 \$107,907 \$89,251 Personal Care Services \$2,729,698 \$993,421 \$18,354 \$56,516 \$11,469 Program Management/Support Services \$110,021,286 \$90,451,100 918,692 \$86,185 \$30,236 Systems Engineering Services \$1,926,974 \$56,65,984 5,085 \$150,754 \$766,884 5,085 \$150,754 \$7250 Trenhical Assistance \$1,926,974 \$5,605,998 40,232 \$139,178 \$7250 Translation & Interpreting Services \$2,579,493 \$4,106,611 \$42,619 \$97,493 \$17,402 **Purchase of Structures & Facilities \$6,270,563 \$159,826 3.552 \$44,547 \$2,985 **Quality Control Testing & Inspection Services \$22,579,493 \$4,106,611 \$42,619 \$97,493 \$1						
Other Management Support Services \$1,833,665 \$561,773 6.779 \$127,290 \$113,879 Other Professional Services \$98,585,434 \$45,560,297 508,770 \$107,907 \$89,251 Personal Care Services \$2,729,698 \$993,421 18.354 \$565,516 \$11,469 Program Management/Support Services \$110,021,286 \$90,451,100 918.692 \$86,185 \$30,236 Systems Engineering Services \$3,510,614 \$766,584 \$5085 \$150,754 \$30,236 Technical Assistance \$11,926,974 \$5,605,398 40,232 \$139,178 \$7250 Translation & Interpreting Services \$2,579,493 \$4,106,511 42,619 \$97,493 \$17,402 # Purchase of Structures & Facilities \$6,270,563 \$159,826 3.552 \$44,547 \$2,985 @ Quality Control Testing & Inspection Services \$22,579,493 \$17,402 \$30,291,667 \$24,2328 \$180,886 \$106,210 & Social Services \$13,273,322,648 \$44,261,525 \$15,100 0.214 \$73,218 \$14,894	Operations Research and Quantitative Analysis Ser	\$380,535	\$170,532	2.352	\$72,505	
Other Professional Services \$98,585,434 \$45,560,297 508,770 \$107,907 \$89,251 Personal Care Services \$2,729,698 \$993,421 18,354 \$56,516 \$11,469 Program Management/Support Services \$110,021,286 \$90,451,100 918,692 \$86,185 \$30,236 Systems Engineering Services \$119,26,974 \$766,584 5.085 \$150,754 \$72,500 Translation & Interpreting Services \$2,579,493 \$4,106,511 42,619 \$97,493 \$17,402 #P Urchase of Structures & Facilities \$6,270,563 \$159,826 3.552 \$44,547 \$2,985 # Quality Control Testing & Inspection Services \$22,577,002 \$6,377,753 62,031 \$149,155 \$173,997 # Research and Development \$141,717,402 \$30,291,667 242,328 \$180,886 \$106,210 # Salvage Services \$4,261,525 \$15,100 0.214 \$73,218 \$14,894 # Social Services \$137,392,648 \$44,348,189 1,041,285 \$41,892 \$3,471 # Special Studies & Analyses - Not R&D	Other Administrative Support Services	\$3,476,263	\$306,131	4.644	\$91,128	\$30,878
Personal Care Services \$2,729,698 \$993,421 18.354 \$56,516 \$11,469 Program Management/Support Services \$11,021,286 \$90,451,100 918.692 \$86,185 \$30,236 \$50,555 \$150,754 \$766,554 \$50,855 \$150,754 \$766,554 \$50,855 \$150,754 \$766,554 \$50,855 \$150,754 \$766,554 \$50,855 \$150,754 \$766,554 \$50,855 \$150,754 \$766,554 \$50,855 \$150,754 \$766,554 \$50,855 \$150,754 \$766,554 \$50,855 \$150,754 \$766,554						
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Systems Engineering Services \$3,510,614 \$766,584 5.085 \$150,754 Technical Assistance \$11,926,974 \$5,605,398 40.232 \$139,178 \$7,250 Translation & Interpreting Services \$2,579,493 \$4,106,511 42.619 \$97,493 \$17,402 Be Purchase of Structures & Facilities \$6,270,563 \$159,826 3.552 \$44,547 \$2,985 Weal Quality Control Testing & Inspection Services \$22,557,002 \$6,377,753 62.031 \$149,155 \$173,997 Weal Research and Development \$141,717,402 \$30,291,667 242.328 \$180,886 \$106,210 Weal Sorvices \$14,261,525 \$15,100 0.214 \$73,218 \$14,894 Weal Social Services \$137,392,648 \$44,348,189 1,041.285 \$41,892 \$3,471 Weal Special Studies & Analyses - Not R&D \$55,696,118 \$43,112,156 474.525 \$216,868 \$109,302 Wear Transportation Travel & Relocation Services \$16,755,453 \$14,694,674 \$150,925 \$161,685 \$78,078 War Transportation Travel & Relocation S						
Trechnical Assistance Translation & Interpreting Services \$2,579,493 \$4,106,511 \$2,695 \$42,670,563 \$159,826 \$3.552 \$44,547 \$2,985 \$40,021lty Control Testing & Inspection Services \$22,557,002 \$6,377,753 \$6,2031 \$149,155 \$173,997 \$1,402 \$30,291,667 \$242,328 \$180,886 \$106,210 \$8 Assearch and Development \$114,171,402 \$30,291,667 \$242,328 \$180,886 \$106,210 \$8 Social Services \$4,261,525 \$15,100 \$4,241,348,189 \$1,041,285 \$41,892 \$3,471 \$55,696,118 \$44,348,189 \$1,041,285 \$41,892 \$3,471 \$21,686 \$199,302 \$17echnical Representative Services \$16,755,453 \$14,694,674 \$150,925 \$161,685 \$78,078 \$17ansportation Travel & Relocation Services \$3,880,914,300 \$1,385,846,335 \$0,431,961 \$52,592 \$55,026 Custodial - Janitorial Services \$3,880,914,300 \$1,385,846,335 \$30,431,961 \$52,592 \$55,026 Custodial - Janitorial Services \$3,880,914,300 \$1,385,846,335 \$30,431,961 \$52,592 \$55,026 Custodial - Services \$3,880,914,300 \$1,385,846,335 \$30,431,961 \$52,592 \$51,698 \$4,694 \$4,694 \$4,694 \$4,694 \$4,694 \$4,695 \$4,694 \$4,694 \$4,694 \$4,695 \$4,694 \$4,696 \$4,697 \$4,694 \$4,696 \$4,697 \$4,696 \$4,697 \$4,696 \$4,697 \$4,696 \$4,697 \$4,696 \$4,697 \$4,696 \$4,697 \$4,696 \$4,697 \$4,696 \$4,697 \$4,696 \$4,697 \$4,696 \$4,697 \$4,696 \$4,697 \$4,696 \$4,697 \$4,696 \$4,697 \$4,696 \$4,696 \$4,697 \$4,696 \$4,697 \$4,696 \$4,697 \$4,696 \$4,697 \$4,696 \$4,697 \$4,696 \$4,697 \$4,696 \$4,697 \$4,696 \$4,697 \$4,696 \$4,697 \$4,696 \$4,697 \$4,696 \$4,697 \$4,696 \$4,697 \$4,696 \$4,697 \$4,696 \$4,697 \$4,696 \$4,697 \$4,696 \$4,697 \$4,696 \$4,697 \$4,696 \$4,697 \$4,696						\$30,236
Translation & Interpreting Services \$2,579,493 \$4,106,511 42,619 \$97,493 \$17,402 BP Durchase of Structures & Facilities \$6,270,563 \$159,826 3.552 \$44,547 \$2,985 BQuality Control Testing & Inspection Services \$22,557,002 \$6,377,753 62.031 \$149,155 \$173,997 B Research and Development \$141,717,402 \$30,291,667 242.328 \$180,886 \$106,210 B Social Services \$4,261,525 \$15,100 0.214 \$73,218 \$14,894 B Social Services \$137,392,648 \$44,348,189 1,041.285 \$41,892 \$3,471 B Special Studies & Analyses - Not R&D \$55,696,118 \$43,112,156 474,525 \$216,888 \$109,302 B Transportation Travel & Relocation Services \$16,755,453 \$14,694,674 \$150,925 \$161,685 \$78,078 B Transportation Travel & Relocation Services \$33,80,914,300 \$1,385,846,335 30,431,961 \$52,592 \$55,026 Custodial - Janitorial Services \$3,80,914,300 \$1,385,846,335 30,431,961 \$52,592 \$55,026 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td>\$7.250</td>						\$7.250
⊞Purchase of Structures & Facilities \$6,270,563 \$159,826 3.552 \$44,547 \$2,985 ⊞Quality Control Testing & Inspection Services \$22,557,002 \$6,377,753 62.031 \$149,155 \$173,997 ⊞Research and Development \$141,717,402 \$30,291,667 242.328 \$180,886 \$106,210 ⊞Salvage Services \$4,261,525 \$15,100 0.214 \$73,218 \$14,894 ⊞Social Services \$137,392,648 \$44,348,189 1,041,285 \$41,892 \$3,471 ⊞ Special Studies & Analyses - Not R&D \$55,696,6118 \$43,112,156 474.525 \$216,868 \$109,302 ⊞ Technical Representative Services \$16,755,453 \$14,694,674 \$150,925 \$161,685 \$78,078 ⊞ Transportation Travel & Relocation Services \$38,80,914,300 \$1,385,846,335 30,431,961 \$52,592 \$55,026 Custodial - Janitorial Services \$20,506,365 \$17,947,492 254,426 \$40,068 \$43,574 Electric Services \$38,269 \$7,654 0.623 \$12,286 Facilities Operations Support Services						
■ Quality Control Testing & Inspection Services						
■ Research and Development \$141,717,402 \$30,291,667 242.328 \$180,886 \$106,210 ■ Salvage Services \$4,261,525 \$15,100 0.214 \$73,218 \$14,894 ■ Social Services \$137,392,648 \$44,348,189 1,041,285 \$41,892 \$3,471 ■ Special Studies & Analyses - Not R&D \$55,696,118 \$43,112,156 474.525 \$216,868 \$109,302 ■ Technical Representative Services \$16,755,453 \$14,694,674 150.925 \$161,685 \$78,078 ■ Transportation Travel & Relocation Services \$389,620,943 \$123,098,291 832.517 \$159,001 \$163,949 ■ Utilities & Housekeeping Services \$389,620,943 \$123,098,291 832.517 \$159,001 \$163,949 ■ Utilities Prival Services \$38,0914,300 \$1,385,846,335 30,431.961 \$52,592 \$55,026 Custodial - Janitorial Services \$20,506,365 \$17,947,492 254.426 \$40,068 \$43,574 Electric Services \$24,025,749 \$51,688,346 \$1.295,776 \$45,755 \$31,497 Fire Protectio						
Social Services \$137,392,648 \$44,348,189 1,041.285 \$41,892 \$3,471 ⊕ Special Studies & Analyses - Not R&D \$55,696,118 \$43,112,156 474.525 \$216,868 \$109,302 ⊞ Technical Representative Services \$16,755,453 \$14,694,674 150.925 \$161,685 \$78,078 ⊕ Transportation Travel & Relocation Services \$389,620,943 \$123,098,291 332.517 \$159,001 \$163,949 ⊕ Utilities & Housekeeping Services \$3,880,914,300 \$1,385,846,335 30,431.961 \$52,592 \$55,026 Custodial - Janitorial Services \$20,506,865 \$17,947,492 254.426 \$40,068 \$43,574 Electric Services \$20,506,865 \$17,947,492 254.426 \$40,068 \$43,574 Fire Protection Support Services \$244,025,749 \$51,688,346 1,295.776 \$45,755 \$31,497 Fire Protection Services \$10,253,183 \$95,253,625 382,054 \$170,296 \$211,414 Food Services \$241,975,112 \$124,490,529 2,860,961 \$56,582 \$61,072 Laundry &				242.328		
■ Special Studies & Analyses - Not R&D \$55,696,118 \$43,112,156 474.525 \$216,868 \$109,302 ■ Technical Representative Services \$16,755,453 \$14,694,674 150.925 \$161,685 \$78,078 ⊞ Transportation Travel & Relocation Services \$389,620,943 \$123,098,291 832.517 \$159,001 \$163,949 ⊞ Utilities & Housekeeping Services \$388,914,300 \$1,385,846,335 30,431.961 \$52,592 \$55,026 Custodial - Janitorial Services \$20,506,365 \$17,947.492 254.426 \$40,068 \$43,574 Electric Services \$24,025,749 \$51,688,346 1,295,776 \$45,755 \$31,497 Fire Protection Services \$10,253,183 \$95,253,625 382.054 \$170,296 \$211,414 Food Services \$241,975,112 \$124,490,529 2,860,961 \$66,582 \$61,072 Laundry & Dry Cleaning Services \$155,848,377 \$26,870,244 622,677 \$45,194 \$21,055 Other Huilties \$157,692 \$31,538 2.395 \$13,168 Private Security Contractors \$2,8		\$4,261,525	\$15,100	0.214	\$73,218	\$14,894
## Technical Representative Services						
■ Transportation Travel & Relocation Services \$389,620,943 \$123,098,291 832.517 \$159,001 \$163,949 \$1,385,846,335 30,431.961 \$52,592 \$55,026 Custodial - Janitorial Services \$20,506,365 \$17,947,492 254.426 \$40,068 \$43,574 Electric Services \$38,269 \$7,654 0,623 \$12,286 Facilities Operations Support Services \$244,025,749 \$51,688,346 1,295.776 \$45,755 \$31,497 Fire Protection Services \$10,253,183 \$95,253,625 382.054 \$170,296 \$211,414 Food Services \$244,075,112 \$124,490,529 2,860.961 \$56,582 \$61,072 Laundry & Dry Cleaning Services \$155,848,377 \$26,870,244 622.677 \$45,194 \$21,055 Other Housekeeping Services \$6,151,910 \$38,750 5.346 \$10,000 Other Utilities \$157,692 \$31,538 2.395 \$13,168 Private Security Contractors \$2,826,627,983 \$981,716,446 23,248,290 \$48,082 \$55,025 Snow Removal/Salt Services \$4,101,273 \$223,765 6.293 \$35,304 \$389 Trash/Garbage Collection Srvcs-Incl Port San Svcs \$112,785,010 \$25,951,595 345,932 \$110,938 \$110,084 Warshousing & Storage Services \$6,151,910 \$274,983 \$40,643 \$10,000 Waste Treatment & Storage \$106,633,100 \$21,031,803 \$41,394 \$47,896 \$27,632 Water Services \$145,658,368 \$40,319,566 885,151 \$45,221 \$14,275						
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Contract Funding - Appropriation

P.	Contract Invoices	Direct Labor Costs	Contractor FTEs	Average FTE Rate	FTE Rate StdDev
BRAC	\$12,346,806	\$2,414,531	29.612	\$89,184	\$37,442
Family Housing	\$14,655,546	\$10,232,313	93.968	\$95,127	\$109,158
JIEDDO	\$48,566,886	\$21,449,744	211.259	\$111,793	\$106,948
Military Construction	\$40,606,613	\$14,063,645	290.215	\$96,872	\$71,670
Military Personnel	\$124,237,806	\$47,276,268	590.638	\$75,029	\$51,180
Operation and Maintenance	\$16,530,530,560	\$9,826,882,710	167,495.715	\$90,788	\$80,524
OTHER	\$14,621,232,119	\$4,442,571,521	63,445.646	\$104,895	\$81,373
Procurement	\$4,114,109,480	\$1,057,402,886	8,643.388	\$126,136	\$73,629
RDT&E	\$6,630,690,761	\$2,294,969,018	18,979.393	\$121,090	\$79,851
Working Capital Funds	\$436,383,133	\$212,270,312	2,501.739	\$109,950	\$82,326
Grand Total	\$42,573,359,708	\$17,929,532,949	262,281.573	\$102,983	\$81,106

Contract Action

	Contract Invoices	Direct Labor Costs	Contractor FTEs	Average FTE Rate	FTE Rate StdDev
BPA Order under Federal Schedule	\$187,867,408	\$109,493,965	713.950	\$166,663	\$105,951
BPAs and BPA Calls	\$699,304,355	\$490,259,576	2,716.119	\$132,090	\$92,695
Definitive Contract	\$10,345,320,202	\$3,140,438,292	43,380.026	\$100,850	\$81,950
Definitive Contract (IDC)	\$141,569,181	\$89,778,238	1,313.603	\$67,370	\$60,762
Definitive Contract (Non IDC)	\$79,508,932	\$32,971,741	556.961	\$78,215	\$70,727
Delivery Order	\$15,030,432,456	\$9,270,168,268	148,697.091	\$103,915	\$75,539
Order under Indefinite Delivery Contract	\$2,126,495,492	\$1,117,513,797	9,756.178	\$107,207	\$85,716
OTHER	\$13,770,774,914	\$3,554,502,536	52,971.282	\$100,516	\$81,012
Purchase Order	\$192,086,769	\$124,406,537	2,176.363	\$110,403	\$110,965
Grand Total	\$42,573,359,708	\$17,929,532,949	262,281.573	\$102,983	\$81,106

Contract Type

_\\	Contract Invoices	Direct Labor Costs	Contractor FTEs	Average FTE Rate	FTE Rate StdDev
COMBINATION (APPLIES TO AWARDS WHERE TWO OR MORE	\$1,607,631,956	\$845,609,502	11,355.468	\$115,998	\$80,989
Cost	\$83,654,646	\$43,960,875	935.384	\$87,200	\$65,829
COST NO FEE	\$4,139,639,999	\$3,919,018,459	74,308.277	\$87,089	\$84,387
COST PLUS AWARD FEE	\$2,815,552,126	\$1,568,683,850	31,196.619	\$70,173	\$42,261
COST PLUS FIXED FEE	\$5,452,548,375	\$1,865,456,583	23,706.695	\$99,523	\$56,593
COST PLUS INCENTIVE FEE	\$334,968,502	\$120,861,554	2,314.772	\$114,110	\$69,410
COST SHARING	\$21,230,466	\$12,094,579	134.578	\$97,739	\$93,136
FIRM FIXED PRICE	\$5,694,584,719	\$2,157,455,267	34,996.785	\$96,947	\$86,800
Firm Fixed Price - Level of Effort	\$181,832,846	\$148,249,811	1,015.014	\$167,640	\$94,795
FIXED PRICE	\$18,081,062	\$8,359,366	215.123	\$86,848	\$81,666
Fixed Price Award Fee	\$36,829,186	\$24,010,824	477.320	\$38,886	\$7,904
Fixed Price Incentive	\$1,676,186	\$521,750	4.908	\$113,747	\$14,841
FIXED PRICE LEVEL OF EFFORT	\$13,058,954	\$5,454,001	46.136	\$150,099	\$105,376
FIXED PRICE REDETERMINATION	\$16,626,657	\$10,599,821	234.219	\$69,007	\$18,350
FIXED PRICE WITH ECONOMIC PRICE ADJUSTMENT	\$73,097,098	\$21,709,528	389.176	\$64,190	\$34,985
FP-EPA for Telecom	\$3,966,850	\$180,000	0.410	\$439,024	
Labor Hours	\$584,929,000	\$300,999,517	3,559.256	\$97,367	\$59,975
Letter	\$65,804,744	\$5,934,042	28.659	\$176,478	\$49,533
Not Reported	\$14,959,459,193	\$3,437,679,137	51,612.958	\$100,794	\$82,844
Time and Materials	\$6,468,187,144	\$3,432,694,483	25,749.816	\$137,212	\$75,985
Grand Total	\$42,573,359,708	\$17,929,532,949	262,281.573	\$102,983	\$81,106

Location - Country

$\nabla_{\mathbf{v}}$	Contract Invoices	Direct Labor Costs	Contractor FTEs	Average FTE Rate	FTE Rate StdDev
Afghanistan	\$1,553,792,243	\$894,612,869	21,102.998	\$108,365	\$86,998
Albania	\$1,151,136	\$495,207	59.238	\$17,392	\$6,401
Australia	\$21,811,731	\$135,561	2.447	\$55,382	\$177
Bahrain	\$5,640,769	\$2,043,771	113.094	\$67,976	\$55,665
Belgium	\$4,967,524	\$1,349,813	8.364	\$127,995	\$70,288
Belize	\$10,297	\$10,297	0.201	\$51,229	
Bolivia	\$755,813	\$142,852	1.612	\$88,076	\$4,064
Bosnia and Herzegovina	\$1,877,201	\$1,338,528	10.824	\$117,122	\$33,412
Bulgaria	\$657,647	\$148,980	5.946	\$25,055	
Canada	\$157,418,307	\$31,985,754	378.197	\$112,084	\$61,574
Columbia	\$5,992,498	\$1,803,285	15.465	\$142,166	\$123,085
Cuba	\$50,855,094	\$21,313,729	226.969	\$59,679	\$27,873
Czech Republic	\$445,262	\$1,138	0.036	\$31,611	
Denmark	\$92,160	\$46,955	0.890	\$52,758	
Djibouti	\$48,718,225	\$5,525,409	93.361	\$90,529	\$63,514
Dominican Republic	\$578,120	\$188,568	2.532	\$83,195	\$55,836
Ecuador	\$670,191	\$211,321	1.712	\$135,182	\$68,593
Egypt	\$3,622,223	\$983,539	13.358	\$112,398	\$77,011
El Salvador	\$6,889,790	\$172,226	2.001	\$129,594	\$140,365
Federated States of Micronesia	\$3,574	\$1,987	0.460	\$10,000	
Georgia	\$8,440,015	\$2,305,185	22.276	\$128,460	\$76,224
Germany	\$401,960,984	\$167,417,197	2,589.673	\$86,549	\$74,496
Guatemala	\$96,636	\$150,603	3.693	\$75,353	\$81,296
Haiti	\$3,911,972	\$2,525,632	396.210	\$33,522	\$33,265
Honduras	\$499,460	\$46,960	1.217	\$87,423	\$62,920
India	\$3,105,084	\$62,624	1.379	\$55,370	\$14,226
Iraq	\$7,269,274,207	\$5,246,178,711	98,028.851	\$78,228	\$84,963
Israel	\$5,328,368	\$239,872	3.087	\$124,567	\$111,110
Italy	\$200,740,382	\$8,559,235	98.291	\$116,046	\$98,623
Jamaica	\$93,501	\$42,198	0.186	\$177,700	\$174,786
Japan	\$80,636,156	\$15,001,580	272.299	\$126,700	\$92,141
Kazakhstan	\$192,575	\$52,562	0.185	\$284,119	# 50.444
Korea	\$219,948,237	\$102,069,892	2,347.135	\$44,481	\$52,114
Kosovo	\$7,051,316	\$6,431,148	339.337	\$49,943	\$48,877
Kuwait	\$591,388,224	\$281,653,745	7,598.646	\$101,443	\$99,697
Kyrgyzstan	\$97,687 \$17,310	\$8,929	0.149	\$59,923 \$130,308	
Laos Lebanon	\$17,219 \$154,996	\$6,250 \$43,912	0.048 1.076	\$130,208	
Lithuania		\$2,500	0.033	\$40,810 \$75,759	
Macedonia	\$30,196 \$11,089,646	\$6,322,196	162.721	\$75,758 \$38,853	
Mali	\$5,942,039	\$69,380	0.252	\$281,066	\$8,907
Marshall Islands	\$4,530,828	\$1,210,422	18.331	\$110,697	\$67,457
Mexico	\$4,616,568	\$227,894	1.424	\$95,181	\$82,909
Netherlands	\$217,812	\$187,021	2.708	\$69,062	Ψ02,909
Norway	\$1,470,536	\$630,832	4.795	\$131,560	
Palau	\$17,954	\$2,500	0.239	\$10,460	
Panama (formerly PN)	\$5,087,618	\$1,475,937	38.684	\$152,516	\$135,360
Peru	\$362,003	\$166,661	1.689	\$197,459	\$150,579
Philippines	\$4,707,712	\$56,358	0.586	\$154,492	\$144,699
Qatar	\$203,454,996	\$48,063,171	2,348.761	\$80,730	\$47,420
Romania	\$14,529,288	\$3,663,982	170.022	\$30,053	\$14,615
Saudi Arabia	\$49,835,035	\$1,713,107	24.740	\$165,744	\$156,815
Singapore	\$64,961	\$66,500	0.234	\$284,188	. ,
Somalia	\$127,884	\$487,014	11.009	\$43,589	\$1,153
South Africa	\$848,380	\$926,876	3.331	\$278,258	. ,
Suriname	\$175,995	\$25,983	0.394	\$67,524	\$3,303
Thailand	\$7,038,052	\$397,419	11.571	\$66,686	\$73,638
The Bahamas	\$482,338	\$332,247	2.744	\$121,081	
Turkey	\$3,026,734	\$2,198,301	30.977	\$70,966	
Ukraine	\$1,101,354	\$20,363	0.150	\$138,545	\$98,696
United Arabs Emirates	\$379,416	\$61,471	0.861	\$71,395	
United Kingdom	\$10,853,226	\$13,129,360	61.793	\$189,624	\$103,414
United States	\$31,584,482,316	\$11,052,787,430	125,640.081	\$109,534	\$80,356
Grand Total	\$42,573,359,708	\$17,929,532,949	262,281.573	\$102,983	\$81,106

Location - State

State	Contract Invoices	Direct Labor Costs	Contractor FTEs	Average FTE Rate	FTE Rate StdDev
Alabama	\$3,040,428,681	\$1,538,386,952	15,986.249	\$110,294	\$72,876
Alaska	\$137,549,997	\$48,082,481	535.086	\$114,402	\$94,266
Arizona	\$1,638,719,441	\$724,743,551	6,348.239	\$108,907	\$67,016
Arkansas	\$55,945,701	\$67,703,834	961.933	\$88,443	\$56,332
California	\$1,404,271,919	\$528,644,390	6,035.745	\$112,732	\$83,268
Connecticut	\$14,254,571	\$3,184,519	35.622	\$102,760	\$73,966
Delaware	\$6,978,394	\$1,797,904	22.872	\$85,318	\$46,337
Florida	\$2,757,290,751	\$182,309,193	1,873.942	\$100,798	\$72,994
Georgia	\$872,278,265	\$424,154,873	6,984.647	\$104,256	\$83,813
Hawaii	\$183,760,957	\$82,471,946	1,076.342	\$127,877	\$113,487
Indiana	\$229,382,614	\$79,415,994	1,013.067	\$86,884	\$65,601
Iowa	\$184,046,288	\$34,541,851	267.906	\$108,438	\$88,492
Kansas	\$387,096,050	\$130,512,634	2,212.598	\$103,997	\$89,506
Kentucky	\$566,632,370	\$324,933,205	5,649.229	\$95,412	\$86,317
Louisiana	\$711,199,612	\$137,150,574	3,288.729	\$81,785	\$68,929
Maryland	\$3,449,453,877	\$612,078,220	6,711.130	\$107,404	\$71,071
Massachusetts	\$390,365,982	\$132,939,110	1,308.385	\$111,558	\$74,297
Michigan	\$1,278,152,569	\$407,872,697	3,667.818	\$115,703	\$68,876
Minnesota	\$209,556,140	\$73,720,748	649.955	\$102,036	\$87,778
Mississippi	\$183,521,981	\$76,395,443	874.045	\$86,637	\$72,324
Missouri	\$291,280,392	\$143,532,374	2,335.348	\$95,741	\$73,259
Montana	\$3,384,940	\$1,782,174	89.558	\$105,180	\$98,888
Nebraska	\$15,153,556	\$3,073,433	42.321	\$91,332	\$45,665
Nevada	\$6,134,738	\$2,038,525	31.499	\$115,949	\$93,245
New Jersey	\$2,522,836,331	\$1,194,081,461	7,909.423	\$151,615	\$83,202
New York	\$271,371,271	\$91,121,863	1,155.858	\$114,002	\$95,312
North Carolina	\$384,775,886	\$234,341,566	3,285.753	\$107,376	\$90,020
North Dakota	\$5,067,593	\$1,680,573	23.121	\$85,206	\$35,625
Rhode Island	\$18,633,726	\$4,908,691	44.863	\$83,621	\$36,633
South Dakota	\$2,835,094	\$1,009,471	16.743	\$70,238	\$45,343
Tennessee	\$58,890,534	\$17,715,881	163.269	\$91,953	\$68,801
Virginia	\$4,073,133,871	\$1,549,224,119	13,744.462	\$132,191	\$86,168
Washington	\$569,964,423	\$239,951,324	4,656.934	\$106,077	\$89,388
Wisconsin	\$107,167,940		839.871	\$72,211	\$62,951
Wyoming	\$5,391,833	\$1,439,356	21.810	\$70,383	
Grand Total	\$31,532,724,200	\$11,047,638,652	125,546.700	\$109,653	\$80,403

Weapon System Support

Adv Quicklook \$8,001.255 \$7,365,216 201.048 \$44,220 \$12, Advanced Field Artillery Tactical Data \$58,658,648 \$34,344 \$21,2756 \$150,500 Alf Warrior \$5,432,243 \$4,446,776 27,253 \$133,552 \$22, Alfbarne Cargo Trans \$7,614,965 \$2,248,979 \$18,24 \$166,841 \$96, Alrplane Cargo Trans \$7,614,965 \$2,248,979 \$18,24 \$166,841 \$96, Alrplane Cargo Trans \$7,614,965 \$2,248,979 \$18,24 \$166,841 \$96, Alrplane Cargo Trans \$7,614,965 \$2,248,979 \$18,24 \$34,344 \$22,647,914 \$34,347,9	Weapon System	Contract Invoices	Direct Labor Costs	Contractor FTEs	Average FTE Rate	FTE Rate StdDev
Akhanender Field Artillery Tacticeal Data Akhanender Field Artillery Tacticeal Data Akhanender Cargor Trans SSA,922,43 SA,448,276 SZ,253 SSA,322,43 SA,448,277 SZ,253 SSA,322,43 SA,448,277 SZ,253 SSA,322,43 SA,448,277 SZ,253 SSA,322,43 SA,448,277 SZ,253 SSA,422,43 SA,448,277 SZ,253 SSA,422,43 SSA,448,277 SZ,253 SSA,448,277 SZ,254,273 SZ,254,274 SZ,254,273 SZ,254,274 SZ,254,274 SZ,254,274 SZ,254,274 SZ,254,274 SZ,254,274 SZ,254	Abrams Tank – SEP	\$247,392,843	\$132,441,180	1,465.562	\$107,025	\$84,504
Al Warninc	Adv Quicklook	\$8,001,255	\$7,965,216	201.848	\$48,230	\$12,506
Alborne C2 System	Advanced Field Artillery Tactical Data	\$55,656,485	\$43,464,251	271.756	\$145,575	\$100,207
Airplane Cargo Trans \$75,564,986 \$20,409,143 \$35,524 \$63,049 \$29,471 Airplane Cargo Trans C-26B \$264,516 \$112,452 \$124 \$84,344 Airplane Ulility Cargo \$47,160,76 \$47,160,76 \$47,160,75 \$40,724 \$172,054 \$43,474 Airplane Ulility Cargo \$47,160,76 \$47,160,75 \$40,724 \$172,054 \$43,474 AlvORC - 106 (SWLAN) \$50,359,909 \$33,391,833 219,006 \$155,210 \$160,700 Apache AH-64D unique \$2,506,359,972 \$178,796,673 \$1,76,650 \$135,202 \$67,484 ARL - AMA/SO-223 \$19,317,020 \$9,441,000 \$44,472 \$314,917 \$190,447 Arrillery Localing Radar (FireInden) \$36,637,73 \$4812,015,49 \$139,327 \$128,84 \$19,314,917 \$100,944 Bile Force Tracking Aviation \$1,480,264 \$12,332,47 \$373 \$22,173 \$132,82 Bile Force Tracking Aviation \$1,480,264 \$12,332,47 \$373 \$22,173 \$132,82 Bile Force Tracking Aviation \$1,480,264	Air Warrior	\$5,432,243	\$4,846,776	27.253	\$133,552	\$62,742
Airplane Cargo Trans C-268 \$264,516 \$112,452 \$1.245 \$43,934 Airplane Utility Cargo \$4,716,076 \$34,716,075 \$40,024 \$172,054 \$43,746,075 Alvigrane Utility Cargo \$4,716,076 \$34,716,075 \$40,024 \$172,054 \$43,746,075 ANURCA-06 (SWLAN) \$50,354,999 \$33,391,833 \$210,006 \$36,5210 \$40,024 \$172,054 \$43,746,009 Apacha AH-64D unique \$2,536,356,972 \$176,766,73 \$176,650 \$155,002 \$57,411,000 \$44,487 \$239,748 \$55,002 \$57,411,000 \$44,487 \$239,748 \$55,002 \$57,411,000 \$44,487 \$239,748 \$55,002 \$57,411,000 \$44,487 \$239,748 \$55,002 \$57,411,000 \$44,487 \$239,748 \$55,002 \$57,411,000 \$44,487 \$239,748 \$55,002 \$57,411,000 \$44,472 \$31,419,177 \$15,002 \$57,411,000 \$44,119,177 \$41,000 \$44,007 \$41,000 \$41,001,000 \$41,000 \$41,000 \$41,000 \$41,000 \$41,000 \$41,000 \$41,000	Airborne C2 System	\$7,614,595	\$2,648,979	18.924	\$166,841	\$66,891
Airplane Utility \$318,773.209 \$137,139.447 \$2,286,672 \$70,811 \$43,476,075 Alrylane Utility Cargo \$4,716,075 \$4,716,075 \$4,716,075 \$40,024 \$172,054 \$43,476,075 AlVCRC-106 (SWLAN) \$50,394,909 \$33,391,833 219,006 \$155,210 \$36,478 Apache AH-64D unique \$2,593,369,972 \$178,796,673 \$1,776,660 \$135,202 \$57,482,474 ARL-C ANADO-214 \$9,400,700 \$9,441,300 44,487 \$39,429,748 \$58,482,474,300 44,487 \$319,317,020 \$318,317,020 \$130,3229 \$181,249,471 \$190,802,244 44,472 \$314,917 \$190,802,244 44,472 \$314,917 \$190,802,247 \$313,322,373 \$32,372 \$32,373 \$32	Airplane Cargo Trans	\$75,564,896	\$20,409,143	355.524	\$63,049	\$29,987
Airplane Utility Cargo \$4,716,076 \$4,716,075 \$4,0024 \$17,2054 \$43,400,000 ANOKRA-39 \$55,208,0871 \$29,833,170 817,850 \$36,478 ANVRC-106 (SIWLAN) \$50,354,909 \$33,991,833 219,006 \$155,210 Apache AH-64D unique \$2,558,258,972 \$178,796,673 \$176,650 \$135,202 \$77,000 ARL-C ANASO-214 \$9,40,700 \$9,441,300 44,487 \$239,748 \$95,000 ARL-M ANASO-223 \$19,317,020 \$9,000,224 44,72 \$314,917 \$150,000 Army Battle Command system \$733,445,007 \$461,201,549 \$1,392,259 \$162,483 \$80,000 Army Battle Command system \$3,663,773 \$30,300 \$11,174 \$86,148 \$10,000 Army Battle Command system \$1,400,264 \$1,232,247 \$3,93 \$21,733 \$122,833 Blue Force Tracking Aviation \$1,400,264 \$1,232,247 \$3,93 \$21,733 \$122,833 \$10,000 \$12,833 \$10,500 \$12,833 \$122,573 \$10,000 \$12,833 \$12,833 </td <td>Airplane Cargo Trans C-26B</td> <td>\$264,516</td> <td>\$112,452</td> <td>1.324</td> <td>\$84,934</td> <td></td>	Airplane Cargo Trans C-26B	\$264,516	\$112,452	1.324	\$84,934	
ANJCRA-39	Airplane Utility	\$318,773,209	\$137,139,447	2,258.672	\$70,811	\$43,506
ANVRC-106 (SWLAN) \$50,264,009 \$33,991,833 219,006 \$155,210 Apache AH-64A TADS/PRVS \$42,574,089 \$37,437,810 286 225 \$159,552 \$110, Apache AH-64D unique \$2,536,3658/972 \$178,796,673 1,176,650 \$135,202 \$97, ARL-C ANVASQ-214 \$9,402,700 \$9,441,300 44,487 \$299,748 \$955, ARL-C ANVASQ-224 \$19,3170,00 \$9,441,300 44,487 \$299,748 \$955, ARL-M ANVASQ-223 \$19,3170,00 \$9,441,300 \$44,472 \$190,474 \$190,474 \$190,474 \$190,474 \$190,474 \$190,474 \$190,474 \$190,474 \$10,474 \$190,474 \$10,474 \$190,474 \$10,474 \$190,474 \$10,	Airplane Utility Cargo	\$4,716,076	\$4,716,075	40.024	\$172,054	\$43,561
Apache AH-64A TADS/PNVS \$42,574,089 \$37,437,810 286,225 \$150,552 \$110,200 Apache AH-64D urique \$2,536,358,972 \$178,796,673 1,176,650 \$135,202 \$67,ARL-ANA/SG-224 \$9,417,000 \$9,441,300 44,4472 \$219,748 \$95,ARL-ANA/SG-223 \$19,317,000 \$9,080,224 44,472 \$314,917 \$190,000 ARL-MAN/ASG-223 \$19,317,000 \$9,080,224 44,472 \$314,917 \$190,000 Artillery Locating Radar (Friefinder) \$3,653,773 \$933,3490 \$11,174 \$86,148 \$19,300 Artillery Locating Radar (Friefinder) \$1,480,264 \$1,233,247 \$3,773 \$221,733 \$126,500 Birgade Subscriber Node (BSN) \$466,580 \$725,732 7,188 \$100,964 Critifalized Technical Support Facility \$1,680,580 \$725,722 7,188 \$100,964 Corntralized Technical Support Facility \$1,690,600 \$24,897,445 \$212,378 \$110,510 \$13,400,000 Corntralized Technical Support Facility \$1,600,000 \$24,6412 \$9,700 \$116,600 \$10,600 \$10	AN/GRA-39	\$55,208,871	\$29,833,170	817.850	\$36,478	
Apache AH-ARD unique \$2,556,358,972 \$178,796,673 \$1,766,50 \$135,202 \$97,41 ARL-C AN/ASC-214 \$9,420,700 \$9,441,300 44,487 \$239,748 \$95,548 ARL-M AN/ASC-223 \$19,317,020 \$9,080,224 44,472 \$314,917 \$190,747 Army Battle Command system \$733,445,097 \$461,201,549 3,139,259 \$162,483 \$30,743 Army Battle Command system \$3,655,773 \$393,3490 \$11,174 \$861,48 \$19,311 Blue Force Tracking Aviation \$1,480,264 \$1,233,247 \$9,73 \$221,733 \$128,60 Buffalor RG31/Husky/IVMMD \$465,890 \$725,732 \$110,510 \$31,50 Comtralized Technical Support Facility \$1,607,604 \$2,485,442 \$9,703 \$142,023 \$165,00 Computer System: Digital ANTYQ \$2,401,409 \$2,401,409 \$14,641 \$157,366 \$822,103 Force XLB Battle Command Brigade-and- \$14,800,813 \$44,602,183 465,720 \$122,592 \$55,602 For (Reconnaissance NBC System) \$23,109,995 \$18,249,879<	AN/VRC-106 (SWLAN)	\$50,354,909	\$33,991,833	219.006	\$155,210	
ARL-CANIASC-214 \$9.40,700 \$9.441,300 44,487 \$239,748 \$9.56, ARL-M ANIASC-223 \$19,317,020 \$9.08,0224 44,472 \$314,917 \$190, ARL-M ANIASC-223 \$10,319,259 \$162,483 \$9.00, Artillery Locating Radar (Firefinder) \$3,653,773 \$933,490 11,174 \$86,148 \$19, Bille Force Tracking Aviation \$14,80,264 \$12,323,447 \$3.973 \$122,833 \$12,828 Birgads Subscriber Node (BSN) \$468,850 \$725,732 \$7.188 \$100,964 \$10,400,96	Apache AH-64A TADS/PNVS	\$42,574,089	\$37,437,810	286.225	\$159,552	\$110,222
ARL-M AN/ASQ-223 \$19,317,020 \$9,080,224 4,472 \$314,917 \$190, Army Battle Command system \$733,445,097 \$461,201,549 \$1,39,259 \$126,483 \$90, Artillery Locating Radar (Firefinder) \$3,655,773 \$393,490 \$11,174 \$86,148 \$19, Blue Force Tracking Aviation \$1,480,264 \$1,233,247 3,973 \$22,1733 \$128, Blue Force Tracking Aviation \$1,480,264 \$1,233,247 3,973 \$22,1733 \$128, Birgade Subscriber Node (BSN) \$486,859 \$725,732 7,188 \$100,964 \$1,480,264 \$1,233,247 \$1,973 \$110,510 \$13, \$10,974 \$1,975,974 \$1,975,974 \$1,975,974 \$1,977,973 \$142,023 \$155, Communications Central \$57,709,355 \$20,141,009 \$24,641 \$90,97 \$70. \$142,023 \$155, Communications Central \$57,709,355 \$20,141,009 \$214,641 \$90,997 \$70. \$242,475 \$140,09 \$2,401,409 \$11,643 \$157,366 \$82, Enhanced Position Location Reporting System \$46,519,218 \$91,32,727 \$43,707 \$242,475 \$140,09 \$14,641 \$10,001 \$10	Apache AH-64D unique	\$2,536,358,972	\$178,796,673	1,176.650	\$135,202	\$67,656
Army Battle Command system \$733,445,097 \$461,201,549 \$1,39,259 \$162,483 \$80, Artillery Locating Radar (Freifinder) \$3,653,773 \$933,490 11.174 \$86,148 \$19, Blue Force Tracking Avlation \$1,480,264 \$1,233,247 3.973 \$221,733 \$128, Brigade Subscriber Node (BSN) \$468,580 \$725,732 7.188 \$100,094 Buffalor(R33/Huskyl/VMMD \$88,90,409 \$24,997,445 \$212,378 \$110,571 \$110,571 \$116,571 \$110,571 \$142,023 \$165,571 \$142,023 \$165,571 \$142,023 \$165,571 \$160,571 \$142,023 \$165,572 \$160,572 \$160,572 \$160,572 \$160,572 \$160,572 \$160,572 \$160,572 \$161,572 \$161,572 \$161,572 \$175,592 \$55,572 \$272,793 \$89,997 \$70,072 \$24,475 \$140,081 \$142,592 \$55,572 \$272,793 \$89,572 \$140,081 \$10,221,482 \$56,27 \$272,793 \$89,572 \$160,602 \$125,592 \$55,572 \$272,793 \$89,572 \$160,	ARL-C AN/ASQ-214	\$9,420,700	\$9,441,300	44.487	\$239,748	\$95,605
Artillery Locating Radar (Firefinder) \$3,653,773 \$933,490 \$11.174 \$86,148 \$19, Blue Force Tracking Aviation \$1,480,264 \$1,232,477 3.973 \$221,733 \$128, Blue Force Tracking Aviation \$1,480,264 \$1,232,247 3.973 \$221,733 \$128, Bligdae Subscriber Node (BSN) \$468,560 \$725,732 7.188 \$100,964 \$126,000 \$725,732 7.188 \$100,964 \$126,000 \$725,732 7.188 \$100,964 \$126,000 \$121,000 \$131,000 \$131,000 \$131,000 \$131,000 \$140,000 \$140,000 \$140,000 \$140,000 \$140,000 \$140,000 \$140,000 \$140,000 \$150,000 \$1	ARL-M AN/ASQ-223	\$19,317,020	\$9,080,224	44.472	\$314,917	\$190,275
Blue Force Tracking Aviation	Army Battle Command system	\$733,445,097	\$461,201,549	3,139.259	\$162,483	\$80,138
Brigade Subscriber Node (BSN)	Artillery Locating Radar (Firefinder)	\$3,653,773	\$933,490	11.174	\$86,148	\$19,279
BufflackRG31/Husky/IVMMD	Blue Force Tracking Aviation	\$1,480,264	\$1,233,247	3.973	\$221,733	\$128,740
Centralized Technical Support Facility \$1,607,604 \$2,485,442 9,703 \$142,023 \$155, Communications Central \$57,709,385 \$20,141,009 214,641 \$90,997 \$70, Computer System: Digital ANITYQ \$2,401,409 \$2,401,409 \$214,641 \$90,997 \$70, Computer System: Digital ANITYQ \$2,401,409 \$2,401,40	Brigade Subscriber Node (BSN)	\$468,580	\$725,732	7.188	\$100,964	
Communications Central \$57,709,385 \$20,141,009 214,641 \$90,997 \$70, Computer System: Digital AN/TYQ \$2,401,409 \$2,401,409 11,643 \$157,366 \$82, Enhanced Postition Location Reporting System \$46,519,218 \$9,132,727 43,707 \$242,475 \$140, Forc RXI Battle Command Brigade-and- \$154,808,813 \$44,602,183 465,720 \$129,592 \$55, Fox (Reconnaissance NBC System) \$14,010,801 \$10,921,482 55,627 \$272,793 \$89, Global Command and Control System \$29,109,995 \$18,848,879 135,200 \$146,003 \$89, High Mobility Artillery Rocket System \$56,112,838 \$25,890,545 \$465,774 \$178,732 \$141, LGNAT UAV \$322,000 \$322,000 \$2,566 \$124,517 JLENS \$10,683,138 \$13,277,387 \$128,854 \$169,515 \$82, Joint Biological Agent Identification \$48,878,974 \$22,166,398 \$191,875 \$117,595 \$67, JTAGS \$1,172,356 \$1,022,212 \$10,519 </td <td>Buffalo/RG31/Husky/IVMMD</td> <td>\$88,904,089</td> <td>\$24,997,445</td> <td>212.378</td> <td>\$110,510</td> <td>\$13,320</td>	Buffalo/RG31/Husky/IVMMD	\$88,904,089	\$24,997,445	212.378	\$110,510	\$13,320
Computer System: Digital AN/TYQ \$2,401,409 \$2,401,409 \$1.643 \$157,366 \$82,261,407 Enhanced Position Location Reporting System \$46,519,218 \$9,132,727 43.707 \$242,475 \$140,000 Force XXI Battle Command Engade- and- force XXI Battle Command Engade- and- stellite Command Engade- and- stellar Engade- stellar Stellite Command Engade- and- stellar Engade- stellar S		\$1,607,604	\$2,485,442			\$165,496
Enhanced Position Location Reporting System \$46,519,218 \$9,132,727 43.707 \$242,475 \$140,0 Force XXI Battle Command Brigade-and- \$154,808,813 \$44,602,183 465,720 \$129,592 \$55, Fox (Reconnaissance NBC System) \$14,010,801 \$19,921,482 55,627 \$272,793 \$89, Global Command and Control System \$29,109,995 \$18,849,879 135,200 \$146,083 \$69, High Mobility Artillery Rocket System \$65,112,838 \$25,890,545 456,674 \$178,732 \$141, JCNATUAV \$322,000 \$322,000 \$2,566 \$124,517 \$14,517 JLENS \$10,683,138 \$13,277,387 128,854 \$169,515 \$82, Joint Biological Agent Identification \$48,878,974 \$29,166,398 191,875 \$117,595 \$67, JTAGS \$1,072,356 \$1,022,212 \$10,519 \$97,178 \$12,172,566 \$1,022,212 \$10,519 \$97,178 \$12,172,566 \$10,229,212 \$10,519 \$97,178 \$12,172,566 \$10,229,174 \$13,485,862 42,158		\$57,709,385	\$20,141,009	214.641	\$90,997	\$70,563
Force XXI Battle Command Brigade-and-	Computer System: Digital AN/TYQ	\$2,401,409	\$2,401,409	11.643	\$157,366	\$82,663
Fox (Reconnaissance NBC System) \$14,010,801 \$10,921,482 55,627 \$272,793 \$89, 610bal Command and Control System \$29,109,995 \$18,849,879 135,200 \$146,083 \$69, 114 \$140,000 \$146,083 \$69, 114 \$140,000 \$140,000 \$146,083 \$141, 1140,000 \$322,000 \$2,586 \$124,517 \$141, 1140,000 \$322,000 \$2,586 \$124,517 \$141, 1140,000 \$322,000 \$2,586 \$124,517 \$141, 1140,000 \$322,000 \$2,586 \$124,517 \$141, 1140,000 \$140,000 \$322,000 \$2,586 \$124,517 \$141, 1140,000 \$322,000 \$2,586 \$124,517 \$141, 1140,000 \$141,000,000 \$141,000,000 \$141,000,000 \$140,000 \$141,000,000 \$140,000	Enhanced Position Location Reporting System	\$46,519,218	\$9,132,727	43.707	\$242,475	\$140,040
Global Command and Control System \$29,109,995 \$18,849,879 135,200 \$146,083 \$69, High Mobility Artillery Rocket System \$65,112,838 \$25,890,545 456,574 \$178,732 \$141, ENAT UAV \$322,000 \$322,000 2,586 \$124,517 \$12,000 \$322,000 2,586 \$124,517 \$12,000 \$10,683,138 \$13,277,387 128,854 \$169,515 \$82,000 \$2,586 \$124,517 \$12,000 \$10,0000 \$10,0000 \$10,00	Force XXI Battle Command Brigade-and-	\$154,808,813	\$44,602,183	465.720	\$129,592	\$55,498
High Mobility Artillery Rocket System	Fox (Reconnaissance NBC System)	\$14,010,801	\$10,921,482	55.627	\$272,793	\$89,845
FGNAT UAV	Global Command and Control System	\$29,109,995	\$18,849,879	135.200	\$146,083	\$69,471
JLENS	High Mobility Artillery Rocket System	\$65,112,838	\$25,890,545	456.574	\$178,732	\$141,762
Joint Biological Agent Identification	I-GNAT UAV	\$322,000	\$322,000	2.586	\$124,517	
JTAGS \$1,172,356 \$1,022,212 10.519 \$97,178 Kiowa Warrior OH-58D airframe \$10,531,771 \$3,145,862 42.158 \$147,823 \$71, Kiowa Warrior Helicopter components \$47,429,321 \$5,448,062 69.530 \$78,046 \$23, LUH \$12,725,889 \$12,193,799 103.929 \$131,358 \$47, Minefield Detection System \$3,197,922 \$560,739 3.954 \$121,255 \$74, MLRS (IPDS Config only) \$1,141,566 \$169,131 3.297 \$96,410 \$61. Network Operations Center - Vehicle \$468,580 \$1,076,761 \$4.529 \$237,748 Night Vision Goggles \$85,154,277 \$26,652,133 274,941 \$167,263 \$73, Non-Intrusive Inspection System \$53,290,540 \$3,414,653 \$42.081 \$86,838 \$25, Patriot \$311,235,783 \$102,901,426 \$1,082,994 \$101,634 \$55, Satellite Communication Set AN/USC \$36,278,309 \$22,663,289 333,610 \$105,145 \$20,	JLENS	\$10,683,138	\$13,277,387	128.854	\$169,515	\$82,088
Kiowa Warrior OH-58D airframe \$10,531,771 \$3,145,862 42.158 \$147,823 \$71, Kiowa Warrior Helicopter components \$47,429,321 \$5,448,062 69.530 \$78,046 \$23, LUH \$12,725,889 \$12,193,799 103.929 \$131,358 \$47, Minefield Detection System \$3,197,922 \$560,739 3.954 \$121,255 \$74, MLRS (IPDS Config only) \$1,141,566 \$169,131 3.297 \$96,410 \$61, Network Operations Center - Vehicle \$468,580 \$1,076,761 4.529 \$237,748 Night Vision Goggles \$85,154,277 \$26,652,133 274.941 \$167,263 \$73, Non-Intrusive Inspection System \$53,290,540 \$3,414,653 42.081 \$86,838 \$25, Patriot \$311,235,783 \$102,901,426 1,082,984 \$101,634 \$55, Satellite Communication Set AN/USC \$36,278,309 \$22,663,289 333.610 \$105,145 \$20, Sentinel AN/MPQ-64 Radar \$11,434,000 \$2,081,924 19.283 \$107,967 <td>Joint Biological Agent Identification</td> <td>\$48,878,974</td> <td>\$29,166,398</td> <td>191.875</td> <td>\$117,595</td> <td>\$67,444</td>	Joint Biological Agent Identification	\$48,878,974	\$29,166,398	191.875	\$117,595	\$67,444
Kiowa Warrior Helicopter components \$47,429,321 \$5,448,062 69.530 \$78,046 \$23, LUH MInefield Detection System \$12,725,889 \$12,193,799 103,929 \$131,358 \$47, Minefield Detection System \$3,197,922 \$560,739 3,954 \$121,255 \$74, MLRS (IPDS Config only) \$1,141,566 \$169,131 3,297 \$96,410 \$61, Network Operations Center - Vehicle \$468,580 \$1,076,761 4,529 \$237,748 Night Vision Goggles \$85,154,277 \$26,652,133 274,941 \$167,263 \$73, Non-Intrusive Inspection System \$53,290,540 \$3,414,653 42.081 \$86,838 \$25, Patriot \$311,235,783 \$102,901,426 1,082,984 \$101,634 \$55, Satellite Communication Set AN/USC \$36,278,309 \$22,663,289 333,610 \$105,145 \$20, Sentinel AN/MPQ-64 Radar \$11,434,000 \$2,081,924 19,283 \$107,967 Shadow UAV \$186,564,527 \$86,532,875 707,402 \$89,158 \$53, Single Channel Satellite Comms Terminal \$8,012,761 \$3,771,442 25,087 \$112,181 \$64, Special Purpose	JTAGS	\$1,172,356	\$1,022,212	10.519	\$97,178	
LUH \$12,725,889 \$12,193,799 103.929 \$131,358 \$47, Minefield Detection System \$3,197,922 \$560,739 3.954 \$121,255 \$74, MLRS (IPDS Config only) \$1,141,566 \$169,131 3.297 \$96,410 \$61, Network Operations Center - Vehicle \$468,580 \$1,076,761 4.529 \$237,748 Night Vision Goggles \$85,154,277 \$26,652,133 274.941 \$167,263 \$73, Non-Intrusive Inspection System \$53,290,540 \$3,414,653 42.081 \$86,838 \$25, Patriot \$311,235,783 \$102,901,426 1,082,984 \$101,634 \$55, Satellite Communication Set AN/USC \$36,278,309 \$22,663,289 333,610 \$105,145 \$20, Sentinel AN/MPQ-64 Radar \$11,434,000 \$2,081,924 19.283 \$107,967 Shadow UAV \$186,564,527 \$86,532,875 707.402 \$89,158 \$53, SINCGARS \$26,551,059 \$22,260,543 265,186 \$204,968 \$138, Single Channel Satellite Comms Terminal \$8,012,761 \$3,771,442 25,087 \$112,181 \$64, Special Purpose Detecting System \$9,889,227 \$674,158 6.415 \$111,527 \$64, Stryker -Commander's Vehicle \$1,454,520,154 \$164,193,765 2,769.557 \$96,355 \$50, Stryker -Reconnaissance/Scout Vehicle \$4,983,393 \$3,013,332 17.361 \$175,816 \$32, Support Equipment (ACs Generators) \$220,781,074 \$64,639,958 661,001 \$102,562 \$18, Tactical Airspace Integration Systems \$2,028,004 \$1,318,564 14.348 \$87,437 \$18, Tactical SHF Satellite Terminal \$158,862 \$158,862 1.412 \$112,508 \$100 Minor Proved Target Acquisition \$7,290,179 \$1,990,679 29.519 \$115,303 \$73,	Kiowa Warrior OH-58D airframe	\$10,531,771	\$3,145,862	42.158	\$147,823	\$71,947
Minefield Detection System \$3,197,922 \$560,739 3.954 \$121,255 \$74, MLRS (IPDS Config only) \$1,141,566 \$169,131 3.297 \$96,410 \$61, Metwork Operations Center - Vehicle \$468,580 \$1,076,761 4.529 \$237,748 Night Vision Goggles \$85,154,277 \$26,652,133 274,941 \$167,263 \$73, Non-Intrusive Inspection System \$53,290,540 \$3,414,653 42.081 \$86,838 \$25, Patriot \$311,235,783 \$102,901,426 1,082,984 \$101,634 \$55, Satellite Communication Set AN/USC \$36,278,309 \$22,663,289 333,610 \$105,145 \$20, Sentinel AN/MPQ-64 Radar \$11,434,000 \$2,081,924 19.283 \$107,967 Shadow UAV \$186,564,527 \$86,532,875 707.402 \$89,158 \$53, SINCGARS Single Channel Satellite Comms Terminal \$8,012,761 \$3,771,442 25.087 \$112,181 \$64, Special Purpose Detecting System \$9,889,227 \$674,158 6.415 \$111,527 \$64, Stryker -Commander's Vehicle \$1,513,969 \$10,416,837 46.960 \$231,452 \$33, Stryker -Infantry Carrier Vehicle \$1,454,520,154 \$164,	Kiowa Warrior Helicopter components	\$47,429,321	\$5,448,062	69.530	\$78,046	\$23,237
MLRS (IPDS Config only) \$1,141,566 \$169,131 3.297 \$96,410 \$61, Network Operations Center - Vehicle \$468,580 \$1,076,761 4.529 \$237,748 Night Vision Goggles \$85,154,277 \$26,652,133 274.941 \$167,263 \$73, Non-Intrusive Inspection System \$53,290,540 \$3,414,653 42.081 \$86,838 \$25, Patriot \$311,235,783 \$102,901,426 1,082,984 \$101,634 \$55, Satellite Communication Set AN/USC \$36,278,309 \$22,663,289 33.610 \$105,145 \$20, Sentinel AN/MPQ-64 Radar \$11,434,000 \$2,081,924 19.283 \$107,967 Shadow UAV \$186,564,527 \$86,532,875 707.402 \$89,158 \$53, SINCGARS Single Channel Satellite Comms Terminal \$8,012,761 \$3,771,442 25.087 \$112,181 \$64, Special Purpose Detecting System \$9,889,227 \$674,158 6.415 \$111,527 \$64, Special Purpose Detecting System \$9,889,227 \$674,158 6.415 \$111,527 \$64, Special Purpose Detecting System \$9,889,227 \$674,158 6.415 \$111,527 \$64, Special Purpose Detecting System \$1,454,520,154 \$	LUH	\$12,725,889	\$12,193,799	103.929	\$131,358	\$47,253
Network Operations Center - Vehicle \$468,580 \$1,076,761 4.529 \$237,748 Night Vision Goggles \$85,154,277 \$26,652,133 274.941 \$167,263 \$73,1 Non-Intrusive Inspection System \$53,290,540 \$3,414,653 42.081 \$86,838 \$25,1 Patriot \$311,235,783 \$102,901,426 1,082,984 \$101,634 \$55,5 Satellite Communication Set AN/USC \$36,278,309 \$22,663,289 333.610 \$105,145 \$20,5 Sentinel AN/MPQ-64 Radar \$11,434,000 \$2,081,924 19.283 \$107,967 Shadow UAV \$186,564,527 \$86,532,875 707.402 \$89,158 \$53,51 SINCGARS \$26,551,059 \$22,260,543 265,186 \$204,968 \$138,64 Single Channel Satellite Comms Terminal \$8,012,761 \$3,771,442 25.087 \$112,181 \$64,54 Special Purpose Detecting System \$9,889,227 \$674,158 6.415 \$111,527 \$64,54 Stryker -Commander's Vehicle \$1,513,969 \$10,416,387 46.960 \$231,452 <	Minefield Detection System	\$3,197,922	\$560,739	3.954	\$121,255	\$74,190
Night Vision Goggles \$85,154,277 \$26,652,133 274.941 \$167,263 \$73,1 Non-Intrusive Inspection System \$53,290,540 \$3,414,653 42.081 \$86,838 \$25,1 Patriot \$311,235,783 \$102,901,426 1,082.984 \$101,634 \$55,1 Satellite Communication Set AN/USC \$36,278,309 \$22,663,289 333.610 \$105,145 \$20,10 Sentinel AN/MPQ-64 Radar \$11,434,000 \$2,081,924 19.283 \$107,967 Shadow UAV \$186,564,527 \$86,532,875 707.402 \$89,158 \$53,10 SINCGARS \$26,551,059 \$22,260,543 265.186 \$204,968 \$138,10 Single Channel Satellite Comms Terminal \$8,012,761 \$3,771,442 25.087 \$112,181 \$64,527 Special Purpose Detecting System \$9,889,227 \$674,158 6.415 \$111,527 \$64,527 Stryker -Commander's Vehicle \$15,513,969 \$10,416,387 46.960 \$231,452 \$33,514,52 \$33,514,52 \$33,514,52 \$33,514,52 \$33,514,52 \$33,514,52	MLRS (IPDS Config only)	\$1,141,566	\$169,131	3.297	\$96,410	\$61,207
Non-Intrusive Inspection System \$53,290,540 \$3,414,653 42.081 \$86,838 \$25, Patriot Patriot \$311,235,783 \$102,901,426 1,082.984 \$101,634 \$55, Satellite Communication Set AN/USC \$36,278,309 \$22,663,289 333.610 \$105,145 \$20, Sentinel AN/MPQ-64 Radar \$11,434,000 \$2,081,924 19.283 \$107,967 Shadow UAV \$186,564,527 \$86,532,875 707.402 \$89,158 \$53, SINCGARS SINCGARS \$26,551,059 \$22,260,543 265.186 \$204,968 \$138, Single Channel Satellite Comms Terminal \$8,012,761 \$3,771,442 25.087 \$112,181 \$64, Special Purpose Detecting System \$9,889,227 \$674,158 6.415 \$111,527 \$64, Stryker -Commander's Vehicle \$15,513,969 \$10,416,387 46.960 \$231,452 \$33, Stryker -Infantry Carrier Vehicle \$1,454,520,154 \$164,193,765 2,769.557 \$96,355 \$50, Stryker -Reconnaissance/Scout Vehicle \$4,983,393 \$3,013,332 17.361 \$175,816 \$32, Support Equipment (ACs Generators) \$220,781,074 \$64,639,958 661.001 \$102,562 \$18, Tactical Airspace Integrat	Network Operations Center - Vehicle	\$468,580	\$1,076,761	4.529	\$237,748	
Patriot \$311,235,783 \$102,901,426 1,082.984 \$101,634 \$55, Satellite Communication Set AN/USC \$36,278,309 \$22,663,289 333.610 \$105,145 \$20, Sentinel AN/MPQ-64 Radar \$11,434,000 \$2,081,924 19.283 \$107,967 Shadow UAV \$186,564,527 \$86,532,875 707.402 \$89,158 \$53, SINCGARS \$26,551,059 \$22,260,543 265.186 \$204,968 \$138, Single Channel Satellite Comms Terminal \$8,012,761 \$3,771,442 25.087 \$112,181 \$64, Special Purpose Detecting System \$9,889,227 \$674,158 6.415 \$111,527 \$64, Stryker -Commander's Vehicle \$15,513,969 \$10,416,387 46.960 \$231,452 \$33, Stryker -Infantry Carrier Vehicle \$1,454,520,154 \$164,193,765 2,769.557 \$96,355 \$50, Stryker -Reconnaissance/Scout Vehicle \$4,983,393 \$3,013,332 17.361 \$175,816 \$32, Support Equipment (ACs Generators) \$220,781,074 \$64,639,958 661.001	Night Vision Goggles	\$85,154,277	\$26,652,133	274.941	\$167,263	\$73,617
Satellite Communication Set AN/USC \$36,278,309 \$22,663,289 333.610 \$105,145 \$20, Sentinel AN/MPQ-64 Radar \$11,434,000 \$2,081,924 19.283 \$107,967 Shadow UAV \$186,564,527 \$86,532,875 707.402 \$89,158 \$53, SINCGARS \$26,551,059 \$22,260,543 265.186 \$204,968 \$138, Single Channel Satellite Comms Terminal \$8,012,761 \$3,771,442 25.087 \$112,181 \$64, Special Purpose Detecting System \$9,889,227 \$674,158 6.415 \$111,527 \$64, Stryker -Commander's Vehicle \$15,513,969 \$10,416,387 46.960 \$231,452 \$33, Stryker -Infantry Carrier Vehicle \$1,454,520,154 \$164,193,765 2,769.557 \$96,355 \$50, Stryker -Reconnaissance/Scout Vehicle \$4,983,393 \$3,013,332 17.361 \$175,816 \$32, Support Equipment (ACs Generators) \$220,781,074 \$64,639,958 661.001 \$102,562 \$18, Tactical Airspace Integration Systems \$2,028,004 \$1,318,564<	Non-Intrusive Inspection System	\$53,290,540	\$3,414,653	42.081	\$86,838	\$25,803
Sentinel AN/MPQ-64 Radar \$11,434,000 \$2,081,924 19.283 \$107,967 Shadow UAV \$186,564,527 \$86,532,875 707.402 \$89,158 \$53,51,059 SINCGARS \$26,551,059 \$22,260,543 265.186 \$204,968 \$138,51,059 Single Channel Satellite Comms Terminal \$8,012,761 \$3,771,442 25.087 \$112,181 \$64,527 Special Purpose Detecting System \$9,889,227 \$674,158 6.415 \$111,527 \$64,527 Stryker - Commander's Vehicle \$15,513,969 \$10,416,387 46.960 \$231,452 \$33,527 Stryker - Infantry Carrier Vehicle \$1,454,520,154 \$164,193,765 2,769.557 \$96,355 \$50,527 Stryker - Reconnaissance/Scout Vehicle \$4,983,393 \$3,013,332 17.361 \$175,816 \$32,527 Support Equipment (ACs Generators) \$220,781,074 \$64,639,958 661.001 \$102,562 \$18,72,562 Tactical Airspace Integration Systems \$2,028,004 \$1,318,564 14.348 \$87,437 \$18,72,508 TOW Improved Target Acquisition \$7,2	Patriot	\$311,235,783	\$102,901,426	1,082.984	\$101,634	\$55,792
Shadow UAV \$186,564,527 \$86,532,875 707.402 \$89,158 \$53, SINCGARS SINCGARS \$26,551,059 \$22,260,543 265.186 \$204,968 \$138, Single Channel Satellite Comms Terminal \$8,012,761 \$3,771,442 25.087 \$112,181 \$64, Special Purpose Detecting System \$9,889,227 \$674,158 6.415 \$111,527 \$64, Stryker - Commander's Vehicle \$15,513,969 \$10,416,387 46.960 \$231,452 \$33, Stryker - Infantry Carrier Vehicle \$1,454,520,154 \$164,193,765 2,769.557 \$96,355 \$50, Stryker - Reconnaissance/Scout Vehicle \$4,983,393 \$3,013,332 17.361 \$175,816 \$32, Support Equipment (ACs Generators) \$220,781,074 \$64,639,958 661.001 \$102,562 \$18, Tactical Airspace Integration Systems \$2,028,004 \$1,318,564 14.348 \$87,437 \$18, Tactical SHF Satellite Terminal \$158,862 \$158,862 1.412 \$112,508 TOW Improved Target Acquisition \$7,290,179 \$1,990,679 29.519 \$115,303 \$73,	Satellite Communication Set AN/USC	\$36,278,309	\$22,663,289	333.610	\$105,145	\$20,150
SINCGARS \$26,551,059 \$22,260,543 265.186 \$204,968 \$138, Single Channel Satellite Comms Terminal \$8,012,761 \$3,771,442 25.087 \$112,181 \$64, Special Purpose Detecting System \$9,889,227 \$674,158 6.415 \$111,527 \$64, Stryker -Commander's Vehicle \$15,513,969 \$10,416,387 46.960 \$231,452 \$33, Stryker -Infantry Carrier Vehicle \$1,454,520,154 \$164,193,765 2,769.557 \$96,355 \$50, Stryker -Reconnaissance/Scout Vehicle \$4,983,393 \$3,013,332 17.361 \$175,816 \$32, Support Equipment (ACs Generators) \$220,781,074 \$64,639,958 661.001 \$102,562 \$18, Tactical Airspace Integration Systems \$2,028,004 \$1,318,564 14.348 \$87,437 \$18, Tactical SHF Satellite Terminal \$158,862 \$158,862 1.412 \$112,508 TOW Improved Target Acquisition \$7,290,179 \$1,990,679 29.519 \$115,303 \$73,	Sentinel AN/MPQ-64 Radar	\$11,434,000	\$2,081,924	19.283	\$107,967	
SINCGARS \$26,551,059 \$22,260,543 265.186 \$204,968 \$138, Single Channel Satellite Comms Terminal \$8,012,761 \$3,771,442 25.087 \$112,181 \$64, Special Purpose Detecting System \$9,889,227 \$674,158 6.415 \$111,527 \$64, Stryker -Commander's Vehicle \$15,513,969 \$10,416,387 46.960 \$231,452 \$33, Stryker -Infantry Carrier Vehicle \$1,454,520,154 \$164,193,765 2,769.557 \$96,355 \$50, Stryker -Reconnaissance/Scout Vehicle \$4,983,393 \$3,013,332 17.361 \$175,816 \$32, Support Equipment (ACs Generators) \$220,781,074 \$64,639,958 661.001 \$102,562 \$18, Tactical Airspace Integration Systems \$2,028,004 \$1,318,564 14.348 \$87,437 \$18, Tactical SHF Satellite Terminal \$158,862 \$158,862 1.412 \$112,508 TOW Improved Target Acquisition \$7,290,179 \$1,990,679 29.519 \$115,303 \$73,	Shadow UAV	\$186,564,527	\$86,532,875	707.402	\$89,158	\$53,605
Single Channel Satellite Comms Terminal \$8,012,761 \$3,771,442 25.087 \$112,181 \$64, \$64, \$64, \$64, \$64, \$64, \$64, \$64,				265.186		\$138,114
Special Purpose Detecting System \$9,889,227 \$674,158 6.415 \$111,527 \$64, Stryker - Commander's Vehicle \$15,513,969 \$10,416,387 46.960 \$231,452 \$33, Stryker - Infantry Carrier Vehicle \$1,454,520,154 \$164,193,765 2,769.557 \$96,355 \$50, Stryker - Reconnaissance/Scout Vehicle \$4,983,393 \$3,013,332 17.361 \$175,816 \$32, Support Equipment (ACs Generators) \$220,781,074 \$64,639,958 661.001 \$102,562 \$18, Tactical Airspace Integration Systems \$2,028,004 \$1,318,564 14.348 \$87,437 \$18, Tactical SHF Satellite Terminal \$158,862 \$158,862 1.412 \$112,508 TOW Improved Target Acquisition \$7,290,179 \$1,990,679 29.519 \$115,303 \$73,						\$64,681
Stryker -Commander's Vehicle \$15,513,969 \$10,416,387 46.960 \$231,452 \$33, Stryker -Infantry Carrier Vehicle \$1,454,520,154 \$164,193,765 2,769.557 \$96,355 \$50, Stryker -Reconnaissance/Scout Vehicle \$4,983,393 \$3,013,332 17.361 \$175,816 \$32, Support Equipment (ACs Generators) \$220,781,074 \$64,639,958 661.001 \$102,562 \$18, Tactical Airspace Integration Systems \$2,028,004 \$1,318,564 14.348 \$87,437 \$18, Tactical SHF Satellite Terminal \$158,862 \$158,862 1.412 \$112,508 TOW Improved Target Acquisition \$7,290,179 \$1,990,679 29.519 \$115,303 \$73,						\$64,878
Stryker - Infantry Carrier Vehicle \$1,454,520,154 \$164,193,765 2,769.557 \$96,355 \$50, Stryker - Reconnaissance/Scout Vehicle \$4,983,393 \$3,013,332 17.361 \$175,816 \$32, Support Equipment (ACs Generators) \$220,781,074 \$64,639,958 661.001 \$102,562 \$18, Tactical Airspace Integration Systems \$2,028,004 \$1,318,564 14.348 \$87,437 \$18, Tactical SHF Satellite Terminal \$158,862 \$158,862 1.412 \$112,508 TOW Improved Target Acquisition \$7,290,179 \$1,990,679 29.519 \$115,303 \$73,						\$33,319
Stryker -Reconnaissance/Scout Vehicle \$4,983,393 \$3,013,332 17.361 \$175,816 \$32, Support Equipment (ACs Generators) \$220,781,074 \$64,639,958 661.001 \$102,562 \$18, Tactical Airspace Integration Systems \$2,028,004 \$1,318,564 14.348 \$87,437 \$18, Tactical SHF Satellite Terminal \$158,862 \$158,862 1.412 \$112,508 TOW Improved Target Acquisition \$7,290,179 \$1,990,679 29.519 \$115,303 \$73,	•					\$50,291
Support Equipment (ACs Generators) \$220,781,074 \$64,639,958 661.001 \$102,562 \$18, Tactical Airspace Integration Systems \$2,028,004 \$1,318,564 14.348 \$87,437 \$18, Tactical SHF Satellite Terminal \$158,862 \$158,862 1.412 \$112,508 TOW Improved Target Acquisition \$7,290,179 \$1,990,679 29.519 \$115,303 \$73,	-			,		\$32,505
Tactical Airspace Integration Systems \$2,028,004 \$1,318,564 14.348 \$87,437 \$18, Tactical SHF Satellite Terminal \$158,862 \$158,862 1.412 \$112,508 TOW Improved Target Acquisition \$7,290,179 \$1,990,679 29.519 \$115,303 \$73,	·					\$18,031
Tactical SHF Satellite Terminal \$158,862 \$158,862 1.412 \$112,508 TOW Improved Target Acquisition \$7,290,179 \$1,990,679 29.519 \$115,303 \$73,						\$18,720
TOW Improved Target Acquisition \$7,290,179 \$1,990,679 29.519 \$115,303 \$73,						φ10,720
						¢72 4 <i>E</i> 4
Grand Total \$7,569,727,264 \$1,970,699,860 20,125.218 \$126,681 \$78,6						\$73,151 \$78,681

Weapon System Support in Theater

Weapon System (Theater)	Contract Invoices	Direct Labor Costs	Contractor FTEs	Average FTE Rate	FTE Rate StdDev
⊒ Afghanistan	\$44,090,862	\$10,206,389	103.989	\$135,447	\$73,122
Air Warrior	\$362,640	\$458,853	1.856	\$247,227	
Airplane Cargo Trans	\$902,084	\$23,111	0.311	\$74,312	
Airplane Utility	\$1,493,327	\$5,901	0.069	\$85,522	
Army Battle Command system	\$2,814,735	\$4,143,422	25.810	\$136,382	\$58,779
Force XXI Battle Command Brigade-and-	\$1,722,899	\$2,158,512	10.979	\$193,338	\$59,746
Kiowa Warrior Helicopter components	\$2,926,906	\$77,393	1.240	\$62,414	
Stryker -Infantry Carrier Vehicle	\$28,984,234	\$2,290,366	49.439	\$46,327	
∍Iraq	\$86,040,773	\$79,496,806	1,039.663	\$155,007	\$74,263
Abrams Tank – SEP	\$10,905,866	\$1,621,546		\$52,155	
Airplane Cargo Trans	\$902,084	\$798,189		* ,	
Apache AH-64D unique	\$2,426,653	\$5,588,189		+,-	\$69,173
Army Battle Command system	\$13,744,192	\$28,483,094	256.327	\$149,089	\$56,17°
Communications Central	\$2,271,487	\$3,971,739	37.822	\$78,638	\$37,977
Force XXI Battle Command Brigade-and-	\$5,545,744	\$4,537,415	25.165	\$195,320	\$43,692
Integrated System Control	\$262,411	\$805,608	3.132	\$257,218	
Kiowa Warrior Helicopter components	\$2,926,906	\$353,957	5.170	\$68,464	
Stryker -Infantry Carrier Vehicle	\$34,093,243	\$14,805,090	323.957	\$53,388	\$7,963
Kuwait	\$48,524,669	\$15,596,729	258.903	\$102,345	\$52,104
Abrams Tank – SEP	\$10,905,866	\$8,297,838	180.132	\$46,065	
Airplane Cargo Trans	\$902,084	\$181,061	4.048	\$44,729	
Apache AH-64D unique	\$2,426,653	\$924,834	6.260	\$142,254	\$60,528
Communications Central	\$1,479,733	\$448,837	4.794	\$98,025	\$67,283
Integrated System Control	\$262,411	\$8,009	0.068	\$117,786	
Patriot	\$379,416	\$54,203	0.946	\$57,297	
Stryker -Infantry Carrier Vehicle	\$28,984,234	\$1,503,917	35.609	\$42,234	
⊒Qatar	\$35,459,862	\$5,535,586	104.268	\$90,251	\$34,506
Stryker -Infantry Carrier Vehicle	\$30,512,363	\$4,158,959	91.200	\$44,572	\$1,480
Patriot	\$5,627,199	\$10,364	0.180	\$89,220	\$52,308
TOTAL	\$214,116,166.00	\$ 110,835,510.28	1,506.82		

Subcontractor

	Contract Invoices	Direct Labor Costs	Contractor FTEs	Average FTE Rate	FTE Rate StdDev
SubContractor	\$10,234,192,533	\$2,977,400,859	47,554.769	\$123,866	\$98,532
Afghanistan	\$355,217,719	\$128,619,366	7,394.382	\$77,642	\$83,281
Albania	\$185,135	\$110,600	41.000	\$10,000	
Bahrain	\$636,855	\$392,356	3.602	\$108,927	
Canada	\$7,134,480	\$4,235,692	34.122	\$109,642	\$44,954
Columbia	\$61,093	\$61,093	2.013	\$30,349	
Djibouti	\$1,727,072	\$707,785	7.859	\$93,387	\$6,868
Dominican Republic	\$419,129	\$122,710	1.905	\$64,415	
Egypt	\$932,421	\$245,511	1.326	\$146,157	\$93,510
Iraq	\$3,868,650,769	\$1,305,343,726	22,986.974	\$89,183	\$107,052
Italy	\$4,517,845	\$753,357	8.293	\$133,735	\$76,385
Japan	\$2,550,067	\$226,968	2.334	\$246,264	\$155,718
Korea (South)	\$75,143,668	\$35,455,087	1,002.023	\$84,418	\$94,522
Qatar	\$29,864,489	\$1,574,989	16.740	\$106,891	\$39,975
Saudi Arabia	\$636,855	\$282,338	1.801	\$156,767	
Thailand	\$927,885	\$207,731	7.032	\$45,433	\$28,743
United Kingdom	\$3,071,844	\$8,158,595	32.307	\$185,310	\$51,414
United States	\$5,836,667,467	\$1,465,997,482	15,458.450	\$134,308	\$95,194

Small Business

Small Business	Contract Invoice Totals	Direct Labor Costs	Contractor FTEs	Average FTE Rate	FTE Rate StdDev
⊕Y	\$4,602,969,094	\$2,105,431,969	30,871.788	\$99,392	\$82,083
Eighth US Army	\$522,710	\$310,832	4.762	\$74,146	\$93,408
Headquarters Dept of the Army	\$268,490,599	\$159,926,603	1,250.823	\$120,633	\$88,120
US Army Accessions Command	\$29,275,678	\$17,944,140	359.709	\$49,356	\$40,561
US Army Acquisition Support Command	\$247,501,773	\$96,837,653	990.597	\$107,953	\$65,610
US Army Central Command	\$6,630,401	\$3,556,401	48.107	\$72,369	\$50,451
US Army Corps of Engineers	\$70,905,006	\$29,641,822	391.926	\$98,913	\$76,128
US Army Corps of Engineers (Civil Works)	\$22,138,895	\$8,733,532	240.933	\$65,810	\$30,713
US Army Criminal Investigation Division Command	\$972,158	\$821,282	12.679	\$185,323	\$149,051
US Army Europe	\$862,372	\$812,891	4.143	\$166,431	\$153,447
US Army Forces Command	\$67,801,914	\$42,156,359	1,007.296	\$87,372	\$94,548
US Army Installation Management Command	\$825,844,263	\$379,826,290	8,331.673	\$74,694	\$72,463
US Army Intelligence and Security Command	\$68,902,556	\$32,229,234	3,295.284	\$75,373	\$85,480
US Army Materiel Command	\$1,257,474,804	\$494,438,974	4,495.306	\$116,969	\$76,577
US Army Medical Command	\$476,009,904	\$352,421,427	5,017.791	\$123,680	\$96,161
US Army Military District of Washington	\$3,391,362	\$1,763,346	23.817	\$98,465	\$55,161
US Army National Guard	\$88,398,803	\$48,464,723	925.311	\$89,956	\$78,194
US Army Network Enterprise Technology Command	\$58,576,246	\$22,768,463	59.768	\$111,770	\$113,711
US Army North	\$1,794,655	\$1,349,665	31.560	\$55,913	\$15,833
US Army Pacific	\$10,354,538	\$3,745,006	53.508	\$125,881	\$132,240
US Army Reserve Command	\$73,646,054	\$59,979,469	635.152	\$52,529	\$45,276
US Army South	\$3,916,579	\$2,437,713	34.594	\$75,051	\$74,501
US Army Space and Missile Defense Command	\$243,790,523	\$135,533,915	1,105.872	\$132,504	\$81,659
US Army Special Operations Command	\$22,750,948	\$5,653,727	43.808	\$179,161	\$184,912
US Army Test and Evaluation Command	\$152,739,128	\$86,967,214	1,060.871	\$104,829	\$72,945
US Army Training and Doctrine Command	\$599,574,963	\$116,886,888	1,444.796	\$75,502	\$69,452
US Military Academy	\$702,263	\$224,400		+1	\$87,612
Grand Total	\$4,602,969,094	\$2,105,431,969	30,871.788	\$99,392	\$82,083

Inventory Review

The Army has a two-pronged approach to reviewing the activities in the inventory and identifying candidates for in-sourcing. Commands must complete the Request for Services Contract Approval for all service contract requirements. The approval, which includes a certification statement supported by a series of worksheets, is used by Senior Commanders and HQDA Principals to identify functions that are inherently governmental or closely associated with inherently governmental, and those functions that are inappropriate personal services. The purpose of this approval process is to ensure that service contracts reflect bona fide requirements that are executed in accordance with federally proscribed statutes and regulations governing inherently governmental functions and personal services. The approval form can be found at web-link http://www.asamra.army.mil/insourcing/.

The Army has instituted a Panel for Documentation of Contractors (PDC) to perform the annual review of the Army inventory of service contracts that is required by 10 USC § 2330a (as amended by NDAA 08 § 807) and by 10 USC 235 (as enacted by NDAA 10 § 803). PDC reviews are currently being performed and have identified various activities performed by contractors that should be considered for potential conversion to civilian performance (see following table). Initially, the PDC focused on base funded contractor FTE requirements but the scope will be expanded to include OCO funded contract services. The PDC compares historical contractor FTE execution levels in CMRA to FTE requirements projected by commands. Two significant deltas between contractor FTE execution levels and projected requirements are: AMC depot maintenance and contract services performed in theater that are reported in CMRA but must be reviewed by the PDC; and IMCOM contractor FTE requirements that are being reviewed but must be reported in CMRA.

	PDC MMC Code Determination									
Command	Inherently Governmental (IG)Functions	Closely Associated w/ IG	Unauthorized Personal Services	Critical Functions	Appropriate to Contract	Authorized Personal Services	Divest	Total Projected FTEs Under Review	Total Executed FTEs CMRA	Delta
Headquarters, Dept of the Army **	181	1,327	8	-	1,062	-	-	2,578	6,203	(3,625)
US Army National Guard	69	536	91	-	861	6	1	1,564	3,453	(1,889)
US Army Forces Command	54	1,062	-	-	3,048	-	-	4,164	9,507	(5,343)
US Army Material Command **	-	449	3	-	3	-	-	15,963	141,145	(125,182)
US Army Training and Doctrine Command	28	10,380	29	-	1,443	-	7	11,887	12,145	(258)
Eighth US Army	-	60	-	-	325	-	-	385	1,554	(1,169)
US Army Space and Missile Defense Command	50	275	16	-	2,712	-	-	3,053	2,803	250
US Army Central Command	-	64	16	-	2	-	-	82	2,394	(2,312)
US Army Europe	18	232	1	-	9	-	-	260	2,755	(2,495)
US Army North	-	70	-	-	1	-	-	71	50	21
US Army Pacific	29	163	-	-	122	-	-	314	287	27
US Army Special Operations Command	-	-	-	-	-	-	-	-	115	(115)
US Army South	9	-	-	-	-	-	-	9	78	(69)
US Army Reserve Command	41	1,836	12	-	524	-	-	2,413	1,716	697
US Army Accessions Command	10	3,830	-	-	96	-	20	3,956	1,737	2,219
US Army Acquisition Support Command	913	5,379	167	-	666	-	21	7,146	27,111	(19,965)
US Army Corps of Engineers	-	218	-	-	801	-	1	1,020	3,298	(2,278)
US Army Criminal Investigation Command	1	338	-	-	-	-	1	340	521	(181)
US Army Installation Management Command	7	15,945	657	-	26,580	-	10	43,199	25,610	17,589
US Army Intelligence and Security Command	78	3,875	30	-	-	-	5	3,988	2,475	1,513
US Army Military District of Washington	-	-	-	-	-	-	-	-	1	(1)
US Army Medical Command	11	597	281	-	4,026	3,516	-	8,431	8,424	7
US Army Network Enterprise Technology Command	-	-	-	3,708	-	-	-	3,708	2,684	1,024
US Army Test and Evaluation Command	436	703	148	-	4,790	-	9	6,086	6,173	(87)
US Military Academy	-	12	-	-	150	-	-	162	42	120
Total	1,935	47,351	1,459	3,708	47,221	3,522	75	120,779	262,281	(141,502)
** PDC review of contract services is on-going.										

The PDC verifies that contractor FTEs documented by Commands in the CMRA have the correct Manpower Mix Criteria Code (MMC) and ensures that CMEs coded as inherently governmental (MMC E) are given first priority for in-sourcing. Examples of inherently governmental functions that were identified in PDC review include law enforcement and program management and PEO support for major weapon system acquisitions. The Army in-sourcing plans have focused on inherently governmental functions, unauthorized personal services and closely associated with inherently governmental functions.

As required by NDAA 08 § 807 a preliminary indication of personal services has been given on the contract checklist/approval form. This personal services information must be validated by the PDC. For FY 2009, a baseline contractor self identification of 28,432 FTEs performing authorized personal services has been reported in CMRA.